



ALAMEDA
LOCAL AGENCY FORMATION COMMISSION

Local Agency Formation Commission of Alameda County

224 W Winton Ave Suite 110
Hayward, CA 94544

Municipal Service Review and Sphere of Influence Reviews

Alameda County Special Districts and County Service Areas

Public Review Draft

April 30, 2024



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LIST OF ABBREVIATIONS USED

ACFR	Annual Comprehensive Financial Report
ACMAD	Alameda County Mosquito Abatement District
CAGR	Compound Annual Growth Rate
CIP	Capital Improvement Program
CKH	Cortese-Knox-Hertzberg Act
CSA	County Service Area
DOF	California Department of Finance
DUC	Disadvantaged Unincorporated Community
EBRPD	East Bay Regional Park District
FTE	Full-Time Equivalent
FY	Fiscal Year
GIS	Geographic Information Systems
HARD	Hayward Area Recreation and Park District
JPA	Joint Powers Authority
LAFCO	Local Agency Formation Commission
LARPD	Livermore Area Recreation and Park District
MSR	Municipal Service Review
RHNA	Regional Housing Needs Allocation
SOI	Sphere of Influence

EXECUTIVE SUMMARY

INTRODUCTION

The Local Agency Formation Commission of Alameda County (“Alameda LAFCO”) initiated this Community Services Municipal Service Review (“MSR”) and Sphere of Influence (“SOI”) update in 2023 for 14 cities, four special districts, and seven County Service Areas (“CSAs”) within Alameda County. This report focuses on the four special districts and seven CSAs within the County which provide community services. Alameda LAFCO retained consultant RSG, Inc. (“RSG”) to prepare the MSR, which included conducting surveys and interviews with each of the agencies, and collecting demographic, fiscal, and other data to support the MSR findings and determinations under State law.

This MSR will encompass a comprehensive assessment of community services in Alameda County, including street maintenance and lighting, library, parks and recreation, mosquito and vector abatement, and lead abatement services.

ALAMEDA CITIES REVIEWED

Alameda LAFCO included seven county service areas (“CSAs”) and four special districts as a part of this MSR and SOI update. Several of the agencies have service areas which span the entire county, while others serve much smaller populations. The 11 agencies are listed in Table 1.

Table 1: Special Districts and County Service Areas

County Service Areas	Special Districts
Castlewood CSA	Alameda County Mosquito Abatement District
Castle Homes CSA	East Bay Regional Park District
Five Canyons CSA	Hayward Area Recreation and Park District
Morva CSA	Livermore Area Recreation and Park District
Street Lighting CSA	
Vector Control Services District CSA	
Lead Abatement CSA	

As further detailed in the body of this report, RSG makes the following MSR determinations for the community services agencies based on our data collection, surveys, and interviews:

Population, Growth, and Housing

Generally, the population for agencies in the County is expected to increase over the next five years, while housing growth is expected to stagnate. The agencies are planning for increased population through their respective planning documents, many of which have been updated in the past five years to reflect the increased population.

Disadvantaged Unincorporated Communities

The unincorporated community of Ashland, within the SOI of the City of San Leandro, is the only Alameda LAFCO-designated disadvantaged unincorporated community (“DUC”) in the County. Ashland receives services from the countywide community service providers, and receives other municipal services from the County. More information about Ashland can be found on page 62 of this report.

Capacity of Facilities and Adequacy of Services

The CSAs and special districts within the County are generally providing adequate street maintenance and lighting, parks and recreation, library, and vector and mosquito control services to their residents and customers. Most agencies serving the region have the resources to maintain current levels of service and to meet expected demand in the future.

Residents who receive street maintenance services from the Castlewood CSA have expressed concerns about the ability of the Castlewood CSA to provide adequate services. The CSA did not engage with RSG throughout the MSR process. RSG recommends that the Commission further study the ability of the public works CSAs to provide services to their residents.

Financial Ability to Provide Services

The financial capacity of the agencies is adequate for current service levels. The Livermore Area Recreation and Park District (“LARPD”) expressed interest in revisiting its revenue sharing agreement with the East Bay Regional Park District in order to more efficiently fund deferred maintenance projects and increases in facility capacity.

Opportunities for Shared Facilities

The 2006 MSR recommended that the Vector Control District Services CSA and the Alameda County Mosquito Abatement District explore options for consolidation and shared services and facilities. Staff at the Mosquito Abatement District indicated that the services provided by the two agencies are distinct and require different types of expertise and facilities, and that consolidation of the two agencies would likely not lead to increased operational efficiency.

Livermore Area Recreation and Park District and East Bay Regional Park District work collaboratively to manage the Brushy Peak Preserve. LARPD also operates and maintains Camp Shelly, near Lake Tahoe. It leases the property from the US Forest Service.

The Hayward Area Recreation and Park District operates parks and facilities owned by other entities, including but not limited to the City of Hayward, the Hayward Unified School District, and Alameda County. The District did not express challenges with these shared facilities.

The agencies did not express a desire for further shared facilities, nor did RSG identify potential opportunities for additional shared facilities during this review.

Accountability for Community Service Needs

Alameda community service agencies implement policies and procedures that ensure transparency and accountability to the public, including public notice of meetings and actions and regular elections. All agencies have websites and social

media which provide information about their meetings, including ways to access the meetings virtually.

The five public works CSAs (Castle Homes, Castlewood, Five Canyons, Morva, and Street Lighting) all operate under the County Public Works Agency.

The Livermore Area Recreation and Park District expressed concern that its overlapping boundaries with the East Bay Regional Park District may lead to decreased accountability for Livermore residents and may decrease service efficiency. At this time, RSG recommends that the Commission further explore the overlapping boundaries between the two districts in order to evaluate how accountability is impacted and potential solutions.

A number of the agencies take additional discretionary steps to survey residents and businesses periodically to gauge sentiment or interest in various topics. These efforts increase accountability for community service needs.

Any Other Matter Related to Effective or Efficient Service Delivery, as Required by Commission Policy

LAFCO does not have any policies affecting the preparation of MSRs, so RSG did not evaluate matters aside from those listed above.

SOI DETERMINATIONS SUMMARY AND RECOMMENDATIONS

When asked, no agency told RSG they plan to annex unincorporated areas within their SOIs, nor did they indicate a desire to a change to their respective SOIs. As further detailed in the body of this report, RSG makes the following SOI determinations for the cities based on our data collection, surveys, and interviews:

Present and Planned Land Uses

The agencies anticipate population growth within the County and are planning for growth via their respective planning documents. The agencies do not have land use planning authority, which is instead reserved for the cities and the County.

The community services districts and CSAs in this MSR generally serve specific land uses. Four of the CSAs (Castlewood, Castle Homes, Five Canyons, and Morva) almost exclusively serve residential customers in small, unincorporated residential areas. The park districts focus on managing open space, parks, trails, and recreational facilities. Some of the districts are working to acquire additional land for park uses, or to preserve existing open spaces. The Lead Abatement CSA serves residential and commercial land uses, focusing primarily on structures built prior to 1978. The CSA serves the entirety of the unincorporated County.

RSG identified 95 parcels throughout the County designated as prime farmland under the Williamson Act. All 95 parcels are within the SOI of the Livermore Area Recreation and Park District.

Present and Probable Need for Facilities and Services

Alameda County community services special districts and CSAs are providing adequate services to their residents and customers. Agencies serving the region have the resources to maintain current levels of service and to meet expected demand in the future.

Present Capacity and Adequacy of Public Facilities and Services

The present capacity of the public facilities operated by the special districts and CSAs in the County is generally adequate to provide community services to their residents and customers.

Residents of the Castlewood CSA have expressed concern about the adequacy of the services provided by the CSA and potential assessment increases. RSG recommends that the Commission further study the ability of the public works CSAs to provide services.

Social or Economic Communities of Interest

Alameda County includes one DUC, the 1,137-acre Ashland community, within the southeast portion of San Leandro's SOI. Based on our research, Ashland receives community services from the following agencies:

- Mosquito Abatement: Alameda County Mosquito Abatement District
- Vector Control: Vector Control Services District County Service Area
- Lead Abatement: Alameda County
- Library: Alameda County Library
- Street Maintenance and Lighting: Alameda County
- Parks and Recreation: Hayward Area Recreation and Park District

Aside from Ashland, other unincorporated areas are located in the SOIs of Berkeley, Dublin, Fremont, Hayward, Livermore, Pleasanton, and San Leandro. Among these areas are the unincorporated communities of Castro Valley, Cherryland, Fairview, Sunol, and San Lorenzo. In general, these unincorporated areas receive community services from countywide districts and CSAs and the County itself. The Hayward Area Recreation and Park District is the designated parks and recreation services provider for the unincorporated communities listed above.

Present and Probable Need for Public Facilities and Services by any DUCs within the Existing SOIs

As mentioned earlier, the Ashland community within the San Leandro SOI is the only DUC in the County. The service providers did not indicate any challenges with providing community services to Ashland.

SOI Updates

RSG was not made aware of any potential SOI updates among the affected agencies.

BACKGROUND

LEGAL REQUIREMENTS AND PURPOSE

In 1963 the California Legislature created for each County a Local Agency Formation Commission (“LAFCO”) to oversee the logical formation and determination of local agency boundaries that encourage orderly growth and development essential to the social, fiscal, and economic well-being of the State. LAFCOs’ authority to carry out this legislative charge is codified in the Cortese-Knox-Hertzberg Reorganization Act of 2000 (“CKH”). For nearly 60 years, CKH has been amended to give more direction to LAFCOs and, in some cases, expand the authorities of the Commissions. One of the most important revisions to CKH by the Legislature occurred in 2000, which added a requirement that LAFCOs review and update the “spheres of influence” for all cities and special districts every five years and, in conjunction with this responsibility, prepare comprehensive studies that are known as “municipal service reviews.”

AUTHORITY AND POWERS OF LAFCO

Codified within CKH are the procedures and processes for LAFCOs to carry out their purposes as established by the Legislature. LAFCOs’ purposes are guided and achieved through their regulatory and planning powers and acknowledge that the local conditions of the 58 California counties shall be considered in part to the Commissions’ authorities.

**CKH ACT (G.C. SECTION 56301) –
PURPOSES OF LAFCOs**

“Among the purposes of a commission are discouraging urban sprawl, preserving open-space and prime agricultural lands, encouraging the efficient provision of government services, and encouraging the orderly formation and development of local agencies based upon local conditions and circumstances.”

LAFCO RESPONSIBILITIES

LAFCOs’ regulatory authorities include the reviewing, approving, amending or denying of proposals to change the jurisdictional boundaries of cities and special districts. Specifically, these types of boundary changes commonly referred to as “changes of organization,” include:

- City Incorporation
- City Disincorporation
- District Formation
- District Dissolution
- City and District Annexations and Detachments
- City and District Consolidations
- Merger of a City and District
- Establishment of a Subsidiary District
- Activation of new or different functions or classes of services, or divestiture of power to provide services for special districts.

PLANNING AUTHORITIES

LAFCOs' planning authorities are carried out through the establishment and updating of agencies' SOIs, which is a tool used to define a city or special district's future jurisdictional boundary and service areas. Through the reform of CKH in 2000, LAFCO's planning responsibility includes the preparation of comprehensive studies (MSRs) that analyze service or services within the county, region, subregion, or other designated geographic area. The determinations that LAFCOs must review, analyze, and adopt for SOIs and MSRs are discussed below.

SPHERE OF INFLUENCE UPDATES

In 1972, LAFCOs throughout the State were tasked with determining and overseeing the SOIs for local government agencies. An SOI is a planning boundary that may be outside of an agency's jurisdictional boundary (such as the city limits or a special district's service area) that designates the agency's probable future boundary and service area. The purpose of an SOI is to ensure the provision of efficient services while discouraging urban sprawl and the premature conversion of agricultural and open space lands, and by preventing overlapping jurisdictions and duplication of services. On a regional level, LAFCOs coordinate the orderly development of a community through reconciling differences between different agency plans. This is intended to ensure the most efficient

urban service arrangements are created for the benefit of area residents and property owners. Factors considered in an SOI update include current and future land use, capacity needs, and any relevant areas of interest such as geographical terrain, location, and any other aspects that would influence the level of service.

Per Government Code Section 56425, a LAFCO shall consider and prepare a written statement of its SOI determinations on the following five (5) factors:

- 1. The present and planned land use in the area, including agricultural and open-space lands.*
- 2. The present and probable need for public facilities and services in the area.*
- 3. The present capacity of public facilities and adequacy of public services that the agency provides or is authorized to provide.*
- 4. The existence of any social or economic communities of interest in the area if the commission determines that they are relevant to the agency.*
- 5. If a city or special district provides public facilities or services related to sewer, municipal and industrial water, or structural fire protection the present and probable need for those facilities and services of any disadvantaged unincorporated communities within the existing sphere of influence.*

From time-to-time, an SOI may be modified as determined by LAFCO using the procedures for making sphere amendments as outlined by CKH. Pursuant to Government Code Section 56430, a LAFCO must first conduct an MSR prior to updating or amending an SOI.

MUNICIPAL SERVICE REVIEWS

Section 56425(g) of CKH requires that LAFCOs evaluate an SOI every five years, or when necessary. The vehicle for doing this is known as a Municipal Service Review.

Pursuant to Government Code Section 56430, MSRs make determinations on seven (7) required topics as follows:

- 1. Growth and population projections for the affected area.*
- 2. The location and characteristics of any disadvantaged unincorporated communities within or contiguous to the sphere of influence(s).*
- 3. Present and planned capacity of public facilities, adequacy of public services, and infrastructure needs or deficiencies related to sewers, municipal and industrial water, and structural fire protection in any disadvantaged, unincorporated communities within or contiguous to the sphere of influence.*
- 4. Financial ability of agencies to provide services.*
- 5. Status of, and opportunities for, shared facilities.*
- 6. Accountability for community service needs, including government structure and operational efficiencies.*
- 7. Any other matter related to effective or efficient service delivery, as required by Commission Policy.*

The focus of an MSR is to ensure that public services are being carried out efficiently and the residents of any given area or community are receiving the highest level of service possible, while also discouraging urban sprawl and the premature conversion of agricultural lands. If an MSR determines that certain services are not being carried out to an adequate standard, LAFCO can recommend changes be made through sphere changes and dissolution or consolidation of service providers to provide the best service possible to the population.

PRIOR MUNICIPAL SERVICE REVIEWS

Several cycles of MSRs have been completed by Alameda LAFCO prior to this one. The first was produced in 2008 and the second in 2013. In 2017, LAFCO released an SOI update for all cities in the County and in 2021, LAFCO released a Countywide MSR on Water, Wastewater, Stormwater, and Flood Control Services. Each MSR cycle has provided Alameda LAFCO with new and important information regarding the delivery of services to Alameda County residents.

EXISTING SPHERES OF INFLUENCE

This MSR evaluates service provision by and within the community service agencies of Alameda County, both within their incorporated boundaries and their unincorporated spheres of influence. A number of agencies have unincorporated area adjacent to their boundaries but within their spheres. RSG has identified these areas below.

Disadvantaged Unincorporated Communities (DUCs)

Consistent with Government Code Section 56430, this MSR reviews DUCs within the County, including their location, characteristics, and adequacy of services and public facilities. Further, to address issues of inequity and infrastructure deficits, Government Code Section 56375 places restrictions on annexations to cities if the proposed annexation is adjacent to a DUC.

DUCs are defined as inhabited territory located within an unincorporated area of a county in which the annual median household income is less than 80 percent of the

statewide median household income. State law considers an area with 12 or more registered voters to be an inhabited area.

Alameda LAFCO has identified one DUC within the eastern SOI of the City of San Leandro, the Ashland community. The following agencies provide community services to Ashland:

- Street Maintenance & Lighting: Alameda County
- Parks and Recreation: Hayward Area Recreation and Park District
- Mosquito Abatement: Alameda County Mosquito Abatement District (“ACMAD”)
- Vector Control: Vector Control Services District County Service Area (“Vector Control CSA”)
- Lead Abatement: Alameda County
- Broadband: Private providers
- Library: Alameda County Library

More information about Ashland can be found on page 62.

Unincorporated Areas of Note

A number of the agencies have SOIs which extend beyond their corporate boundaries. These areas and their respective service providers are identified below:

Livermore Area Recreation and Park District

The Livermore Area Recreation and Park District’s (“LARPD”) SOI extends beyond its corporate boundary to the northeastern corner of the County. LARPD did not express an interest in annexing this area into its boundary at this time. This area is unincorporated County territory, and is serviced by the following providers:

- Street Maintenance & Lighting: Alameda County
- Parks and Recreation: Livermore Area Recreation and Park District
- Mosquito Abatement: Alameda County Mosquito Abatement District (“ACMAD”)

- Vector Control: Vector Control Services District County Service Area (“Vector Control CSA”)
- Lead Abatement: Alameda County
- Broadband: Private providers
- Library: Alameda County Library

Street Lighting CSA

The Street Lighting CSA’s SOI extends beyond its corporate boundary to the northeast and separately to the southeast. The Street Lighting CSA, a part of the Alameda County Public Works Agency, did not respond to RSG’s requests for information or comment as a part of this MSR and SOI update. This area is unincorporated County territory, and is serviced by the following providers:

- Street Maintenance & Lighting: Alameda County
- Parks and Recreation: Hayward Area Recreation and Park District
- Mosquito Abatement: Alameda County Mosquito Abatement District (“ACMAD”)
- Vector Control: Vector Control Services District County Service Area (“Vector Control CSA”)
- Lead Abatement: Alameda County
- Broadband: Private providers
- Library: Alameda County Library

ALAMEDA COUNTY LOCAL AGENCY FORMATION COMMISSION

Alameda LAFCO is responsible for overseeing the boundaries, establishing and updating SOIs, and preparing MSRs for the County’s 14 cities and 29 independent and dependent special districts. Alameda LAFCO’s authority is

MISSION:
Alameda LAFCO serves Alameda County cities, special districts, and the county to ensure effective and efficient delivery of municipal services.

guided through adopted policies and procedures that assist in the implementation of the

provisions of CKH and consideration of the local conditions and circumstances of the County.

COMMISSION COMPOSITION

Alameda LAFCO is comprised of 11 Commissioners, with 7 voting Commissioners and 4 Alternates. The Commissioners represent different parts of the County, including: three County Supervisors, three Cities, three independent Special Districts, and two representatives of the general public. All members serve four-year terms and there are no term limits. In accordance with the statute, while serving on the Commission, all Commission members shall exercise their independent judgement on behalf of the interests of residents, property owners, and the public as a whole.

Table 2 identifies the Commissioners and Alternates along with their respective appointing authority and term, as well as the two members of LAFCO staff.

Table 2: Alameda LAFCO Commission Roster

Commissioners	Appointing Authority	Current Term
Regular Members		
Karla Brown , Chair City Member	City Selection Committee	2021–2024
Melissa Hernandez , City Member	City Selection Committee	2021–2025
Ralph Johnson , Special District Member	Independent Special District Selection Committee	2012–2024
Mariellen Faria , Special District Member	Independent Special District Selection Committee	2019–2027
Nate Miley , County Member	Board of Supervisors	2001–2024
David Haubert , County Member	Board of Supervisors	2020–2027
Sblend Sblendorio , Public Member	Alameda LAFCO Commission	2006–2026
Alternate Members		
John Marchand , City Member, Alternate	City Selection Committee	2021–2027
Georgan Vonheeder-Leopold , Special District Member, Alternate	Independent Special District Selection Committee	2013–2025
Lena Tam , County Member, Alternate	Board of Supervisors	2021–2026
Bob Woerner , Public Member Alternate	Alameda LAFCO Commission	2021–2025

LAFCO Staff
Rachel Jones, Executive Officer April Raffel, Clerk

MEETING AND CONTACT INFORMATION

The Commission’s regular meetings are held on the second Thursday of the month at 2:00 p.m. Currently, the meetings are conducted at City of Dublin Council Chambers 100 Civic Plaza, Dublin, 94568.

The Alameda LAFCO administrative offices are centrally located at 224 West Winton Ave., Suite 110, Hayward, CA 94644. Commission staff may be reached by telephone at (510) 670-6267. The agency’s agendas, reports and other resources are available online at www.alamedalafco.org.

METHODOLOGY AND DATA SOURCES

RSG worked in coordination with Alameda LAFCO staff throughout the duration of this MSR. To fully understand key factors and current issues involving the agencies, RSG conducted an initial working session with Alameda LAFCO staff to determine the project scope and process and formalize overall MSR objectives, schedules, agency services to review, fiscal criteria, and roles and responsibilities of Alameda LAFCO, and RSG.

Data presented in this MSR was compiled between July 2023 and February 2024.

Population and housing data presented in this MSR reflect statistics released by the California Department of Finance (“DOF”) Demographic Research Unit for incorporated cities, and the Federal Decennial Census data, as reported by ESRI Business Analyst, for unincorporated areas.

DOF POPULATION AND HOUSING ESTIMATES

This MSR uses the DOF’s population and housing estimates for cities and the county, and reflect data through January 1, 2023. The DOF’s Demographic Research Unit publishes population estimates annually and are the official population and housing unit tallies used in most State programs and for jurisdictional appropriation limits.

OTHER DATA SOURCES USED

The DOF does not provide data for unincorporated areas within city SOIs nor for other agencies, including special districts and CSAs. In order to produce the demographic reports for these areas, RSG extracts Census data from ESRI Business Analyst using GIS shapefiles provided by the County.

AGENCY PROFILES

For each of the agencies, this section provides a summary of the governing structure, population and service area, and types of services provided. A demographic summary and a map of each agency are shown following the profile table.

Below is a list of the agencies profiled in this MSR:

County Service Areas:

- Castlewood CSA
- Castle Homes CSA
- Five Canyons CSA
- Morva CSA
- Street Lighting CSA
- Vector Control Services District CSA
- Lead Abatement CSA

Special Districts:

- Alameda County Mosquito Abatement District
- East Bay Regional Park District
- Hayward Area Recreation and Park District
- Livermore Area Recreation and Park District

Castlewood CSA

Established 1968

Agency Information

Address	399 Elmhurst Street, Hayward, CA 94544
Primary Contact	Lorena Arroyo Garcia, CSA Administrator
Contact Information	(510) 670-5480
Website	https://www.acpwa.org/programs-services/County-Service-Areas/CastlewoodAR.page

Service Area Information

Incorporated Area (Sq. Mi.)	0.35
Population Served	638
Communities Served	Unincorporated County southwest of Pleasanton

Services Provided

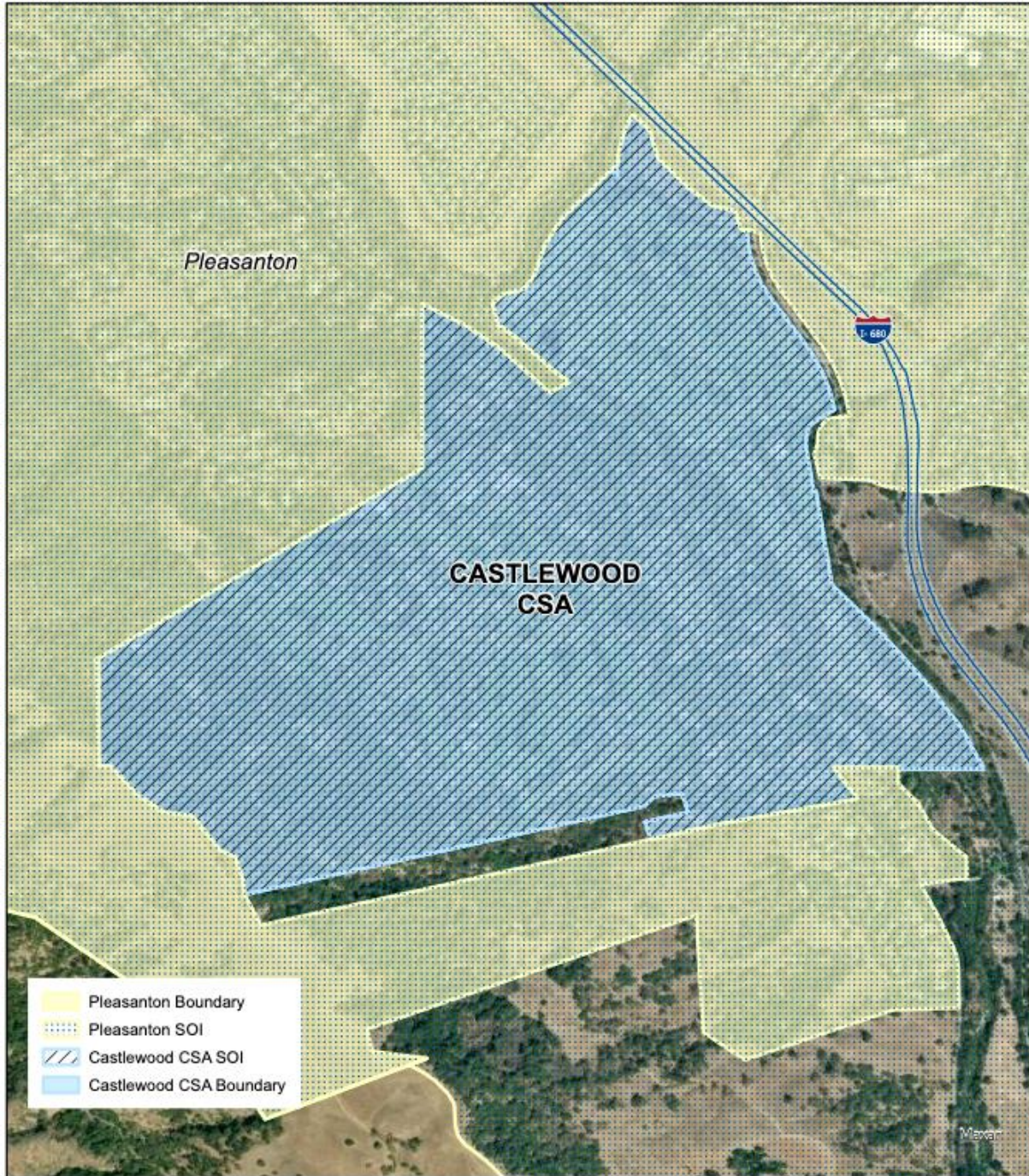
- Maintenance of private roads
- Drainage services for private roads
- Sewer and water services

Castlewood County Service Area

Population & Density	Agency		County
2020 Population	638		1,682,353
2023 Population	638		1,636,194
2028 Population ¹	636		1,697,701
2023-2028 Projected Growth Rate (%)	-0.3%	<	3.8%
Daytime Population	590		1,660,752
Households	240		595,862
Household Size	2.66	<	2.75
Area (Square Miles)	0.88		821.46
Density (Persons per Square Mile)	725	<	1,992
Housing			
Housing Units	242		630,758
Owner Occupied (%)	86%	>	51%
Renter Occupied (%)	13%	<	44%
Vacant (%)	1%	<	6%
Median Home Value	\$ 2,000,001	>	\$ 1,064,817
Employment & Poverty			
Businesses	2,013		
Employees	14		
2023 Median Household Income	\$ 200,001	>	\$ 116,079
Poverty Rate	1%	<	9%

¹2028 Population estimate is a projection only.

Source: US Census Bureau, DOF Population and Housing Estimates (Cities), ESRI Business Analyst



Castlewood County Service Area

Source: RSG, Inc., ESRI, Alameda LAFCO

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Castle Homes CSA

Established 1968

Agency Information

Address	951 Turner Court, Hayward, CA 94545
Primary Contact	Lorena Arroyo Garcia, CSA Administrator
Contact Information	(510) 670-5480
Website	https://www.acpwa.org/programs-services/County-Service-Areas/CastleHomes.page

Service Area Information

Incorporated Area (Sq. Mi.)	0.88
Population Served	173
Communities Served	Unincorporated roads in Fairview Area, northeast of City of Hayward

Services Provided

Road maintenance for three private roads:

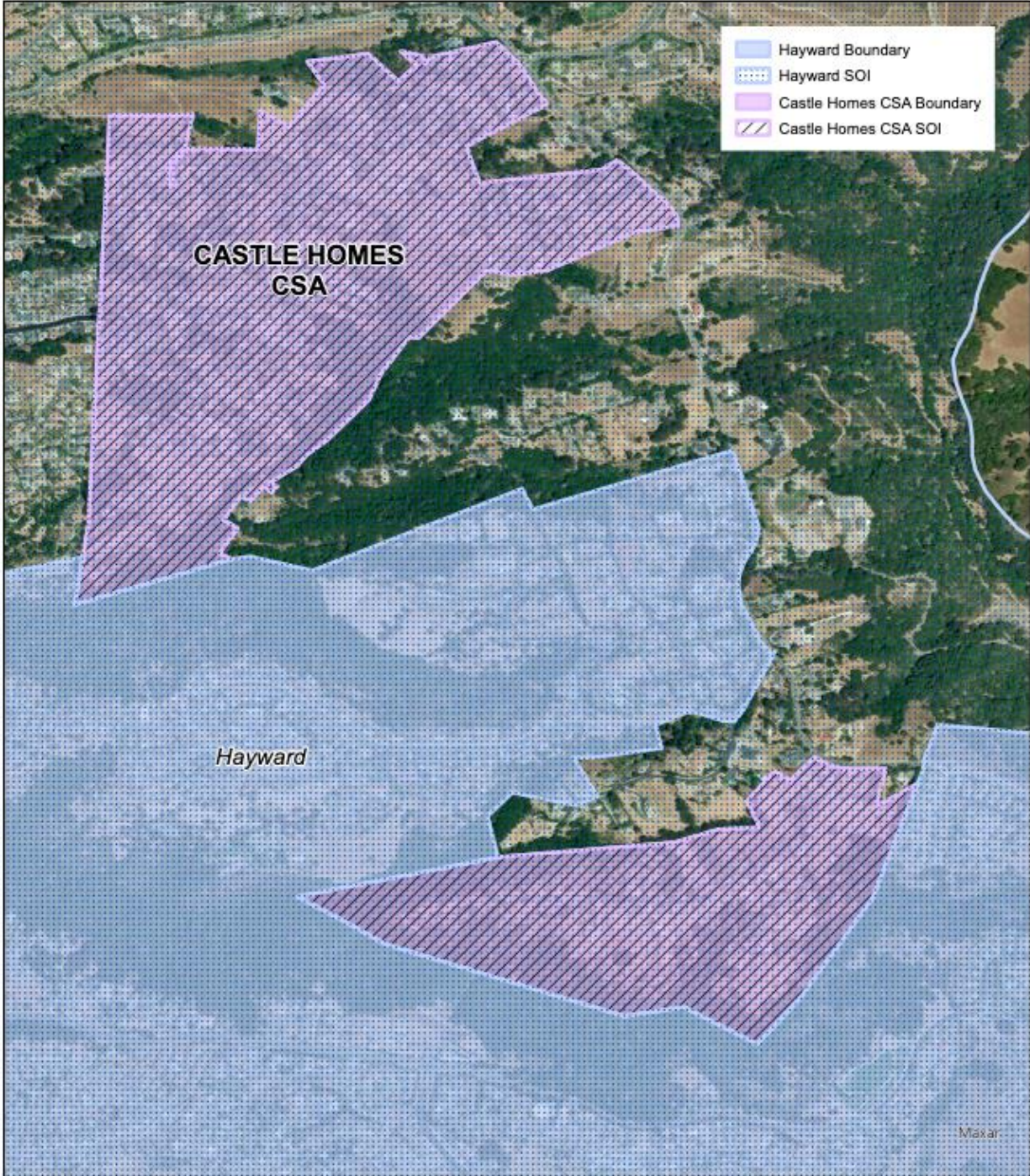
- Clover Road
- Star Ridge Road (formerly East Avenue)
- China Court


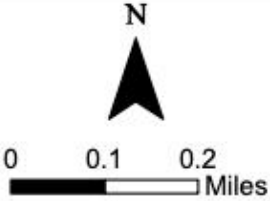
Castle Homes County Services Area

Population & Density	Agency		County
2020 Population	176		1,682,353
2023 Population	173		1,636,194
2028 Population ¹	170		1,697,701
2023-2028 Projected Growth Rate (%)	-1.7%	<	3.8%
Daytime Population	111		1,660,752
Households	36		595,862
Household Size	4.81	>	2.75
Area (Square Miles)	0.35		821.46
Density (Persons per Square Mile)	494	<	1,992
Housing			
Housing Units	43		630,758
Owner Occupied (%)	74%	>	51%
Renter Occupied (%)	9%	<	44%
Vacant (%)	16%	>	6%
Median Home Value	\$ 1,142,857	>	\$ 1,064,817
Employment & Poverty			
Businesses	2,013		
Employees	1		
2023 Median Household Income	\$ 150,000	>	\$ 116,079
Poverty Rate	0%	<	9%

¹2028 Population estimate is a projection only.

Source: US Census Bureau, DOF Population and Housing Estimates (Cities), ESRI Business Analyst



	Castle Homes County Service Area	
	Source: RSG, Inc., ESRI, Alameda LAFCO	

Five Canyons CSA

Established 1994

Agency Information

Address	399 Elmhurst Street, Hayward, CA 94544
Primary Contact	Lorena Arroyo Garcia, CSA Administrator
Contact Information	(510) 544-3073
Website	https://www.acpwa.org/programs-services/County-Service-Areas/FiveCanyons.page

Service Area Information

Incorporated Area (Sq. Mi.)	1.13
Population Served	3,415
Communities Served	Unincorporated County northeast of the City of Hayward, including parts of Castro Valley

Services Provided

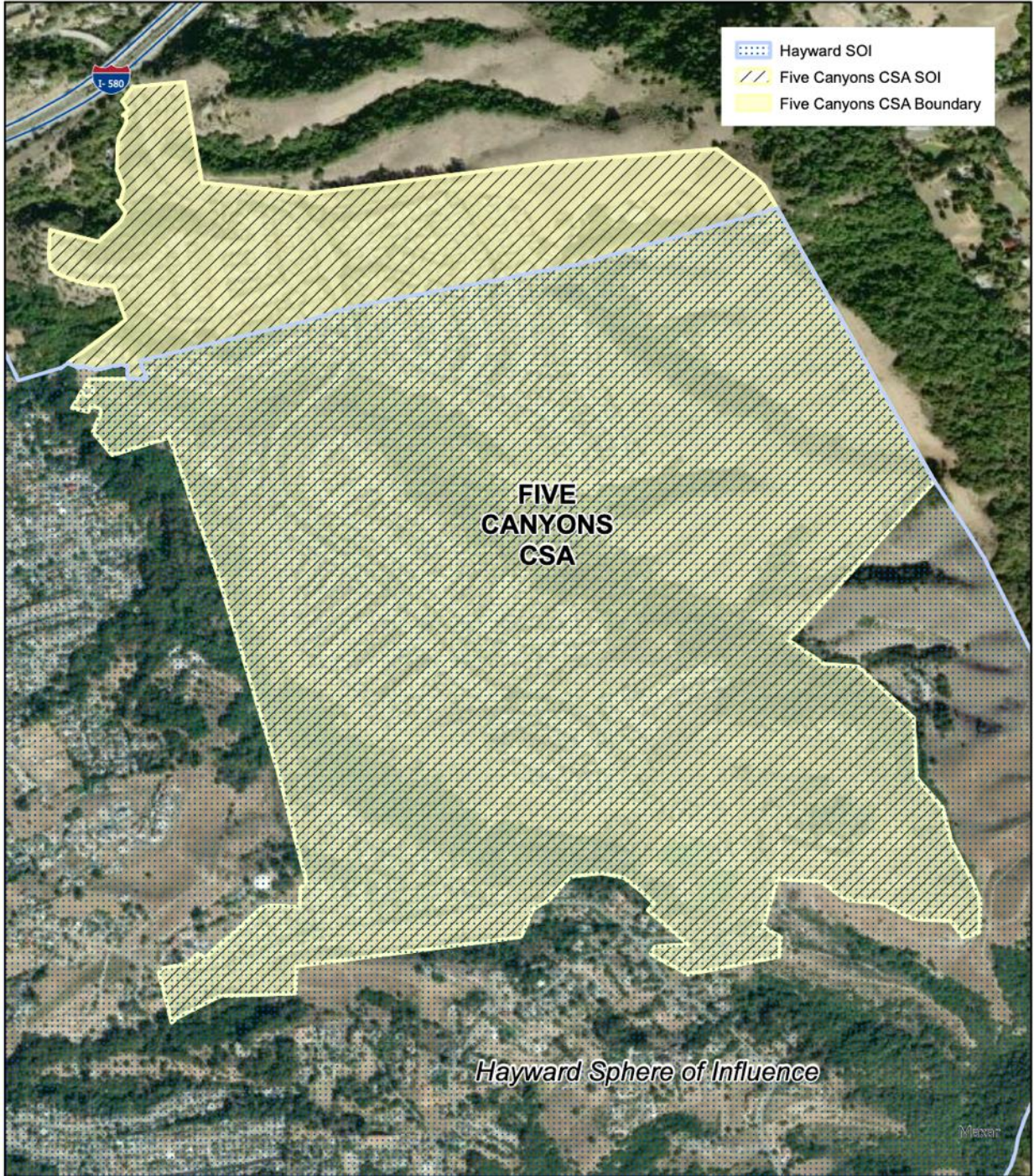
- Maintenance of roadways, access roads, and bridges
- Storm drainage management
- Landscaped areas, open space, erosion control, mass soil movement, and fire buffer zones maintenance
- Retaining walls and entry monuments upkeep
- Graffiti prevention and removal
- Administrative and engineering services coordination

Five Canyons County Service Area

Population & Density	Agency		County
2020 Population	3,490		1,682,353
2023 Population	3,415		1,636,194
2028 Population ¹	3,342		1,697,701
2023-2028 Projected Growth Rate (%)	-2.1%	<	3.8%
Daytime Population	2,219		1,660,752
Households	1,102		595,862
Household Size	3.10	>	2.75
Area (Square Miles)	1.13		821.46
Density (Persons per Square Mile)	3,022	>	1,992
Housing			
Housing Units	1,121		630,758
Owner Occupied (%)	93%	>	51%
Renter Occupied (%)	5%	<	44%
Vacant (%)	2%	<	6%
Median Home Value	\$ 1,357,472	>	\$ 1,064,817
Employment & Poverty			
Businesses	2,013		
Employees	48		
2023 Median Household Income	\$ 200,001	>	\$ 116,079
Poverty Rate	5%	<	9%

¹2028 Population estimate is a projection only.

Source: US Census Bureau, DOF Population and Housing Estimates (Cities), ESRI Business Analyst



	Five Canyons County Service Area	<p>N</p>  <p>0 0.1 0.3 Miles</p> 
	Source: RSG, Inc., ESRI, Alameda LAFCO	

Morva CSA

Established 1983

Agency Information

Address	23187 Connecticut Street, Hayward CA 94545
Primary Contact	Lorena Arroyo Garcia, CSA Administrator
Contact Information	(510) 670-5480
Website	https://www.acpwa.org/programs-services/County-Service-Areas/Morva.page

Service Area Information

Incorporated Area (Sq. Mi.)	0.02
Population Served	327
Communities Served	Unincorporated County north of the City of Hayward within the Cherryland area

Services Provided

- Provides a financing mechanism for road maintenance services for Morva Court and Morva Drive

Morva County Service Area

Population & Density	Agency		County
2020 Population	337		1,682,353
2023 Population	327		1,636,194
2028 Population ¹	319		1,697,701
2023-2028 Projected Growth Rate (%)	-2.4%	<	3.8%
Daytime Population	209		1,660,752
Households	114		595,862
Household Size	2.87	>	2.75
Area (Square Miles)	0.02		821.46
Density (Persons per Square Mile)	16,350	>	1,992
Housing			
Housing Units	115		630,758
Owner Occupied (%)	28%	<	51%
Renter Occupied (%)	71%	>	44%
Vacant (%)	1%	<	6%
Median Home Value	\$ 901,786	<	\$ 1,064,817
Employment & Poverty			
Businesses	2,013		
Employees	-		
2023 Median Household Income	\$ 75,330	<	\$ 116,079
Poverty Rate	15%	>	9%

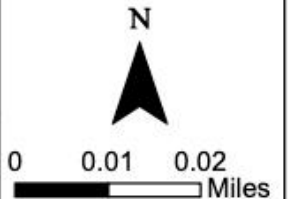
¹2028 Population estimate is a projection only.

Source: US Census Bureau, DOF Population and Housing Estimates (Cities), ESRI Business Analyst



Morva County Service Area

Source: RSG, Inc., ESRI, Alameda LAFCO



Street Lighting CSA

Established 1970

Agency Information

Address	951 Turner Court, Room 100 Hayward, CA. 94542
Primary Contact	Lorena Arroyo Garcia, CSA Administrator
Contact Information	510-670-6615
Website	https://www.acpwa.org/programs-services/County-Service-Areas/Streetlight.page

Service Area Information

Incorporated Area (Sq. Mi.)	23.66
Population Served	143,119
Communities Served	Unincorporated areas including Castro Valley, Eden Consolidated Area, and Fairview

Services Provided

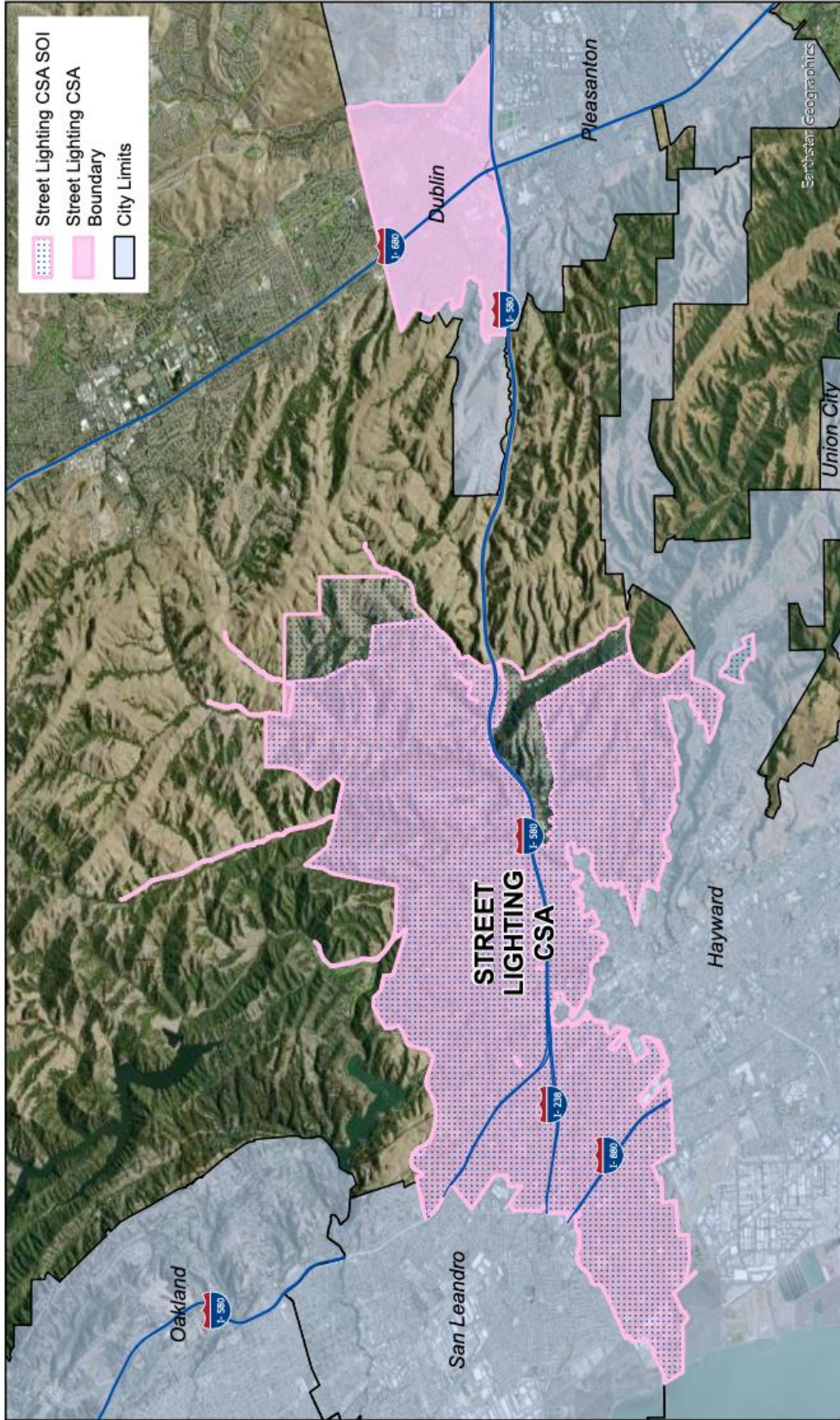
- Routine street light maintenance and upgrades
- Development and implementation of street lighting guidelines

Street Lighting County Service Area

Population & Density	Agency		County
2020 Population	144,967		1,682,353
2023 Population	143,119		1,636,194
2028 Population ¹	141,344		1,697,701
2023-2028 Projected Growth Rate (%)	-1.2%	<	3.8%
Daytime Population	100,711		1,660,752
Households	47,149		595,862
Household Size	3.04	>	2.75
Area (Square Miles)	23.66		821.46
Density (Persons per Square Mile)	6,049	>	1,992
Housing			
Housing Units	48,812		630,758
Owner Occupied (%)	58%	>	51%
Renter Occupied (%)	39%	<	44%
Vacant (%)	3%	<	6%
Median Home Value	\$ 878,109	<	\$ 1,064,817
Employment & Poverty			
Businesses	2,013		
Employees	4,858		
2023 Median Household Income	\$ 102,766	<	\$ 116,079
Poverty Rate	9%	<	9%

¹2028 Population estimate is a projection only.

Source: US Census Bureau, DOF Population and Housing Estimates (Cities), ESRI Business Analyst



	<h2 style="text-align: center;">Street Lighting County Service Area</h2>	<p style="text-align: center;">N</p>  

Vector Control Services District CSA

Incorporated 1984

Agency Information

Address	1131 Harbor Bay Parkway, Ste. 166, Alameda, CA 94502
Primary Contact	Adena Why, Acting Chief
Contact Information	510-777-2176
Website	www.acvcSD.org

Service Area Information

Incorporated Area (Sq. Mi.)	821.46
Population Served	1,636,194
Communities Served	Entirety of Alameda County

Services Provided

- Investigation and education related to vectors and vector-borne diseases
- Administration of quarantine measures for animal bites
- Investigations of wildlife and wildlife issues on residential and commercial properties
- Rodent suppression, population surveys, and sewer inspection

Vector Control Services District County Service Area


Population & Density	Agency	County
2020 Population	1,682,353	1,682,353
2023 Population	1,636,194	1,636,194
2028 Population ¹	1,697,701	1,697,701
2023-2028 Projected Growth Rate (%)	3.8%	3.8%
Daytime Population	1,660,752	1,660,752
Households	595,862	595,862
Household Size	2.75	2.75
Area (Square Miles)	821.46	821.46
Density (Persons per Square Mile)	1,992	1,992
Housing		
Housing Units	630,758	630,758
Owner Occupied (%)	51%	51%
Renter Occupied (%)	44%	44%
Vacant (%)	6%	6%
Median Home Value	\$ 1,064,817	\$ 1,064,817
Employment & Poverty		
Businesses	2,013	
Employees	71,066	
2023 Median Household Income	\$ 116,079	\$ 116,079
Poverty Rate	9%	9%

¹2028 Population estimate is a projection only.


Source: US Census Bureau, DOF Population and Housing Estimates (Cities), ESRI Business Analyst



N



0 4.9 9.8 Miles



Vector Control Services District County Service Area

Source: RSG, Inc., ESRI, Alameda LAFCO



Lead Abatement CSA

Incorporated 1991

Agency Information

Address	2000 Embarcadero Cove, Suite 300 Oakland CA 94606
Primary Contact	Lidice De La Fuente
Contact Information	510.567.8280
Website	www.achhd.org
Governance	5-member Joint Powers Authority

Service Area Information

Incorporated Area (Sq. Mi.)	546.63
Population Served	809,509
Communities Served	Cities of Alameda, Berkeley, Emeryville, and Oakland; Unincorporated Parts of County

Services Provided

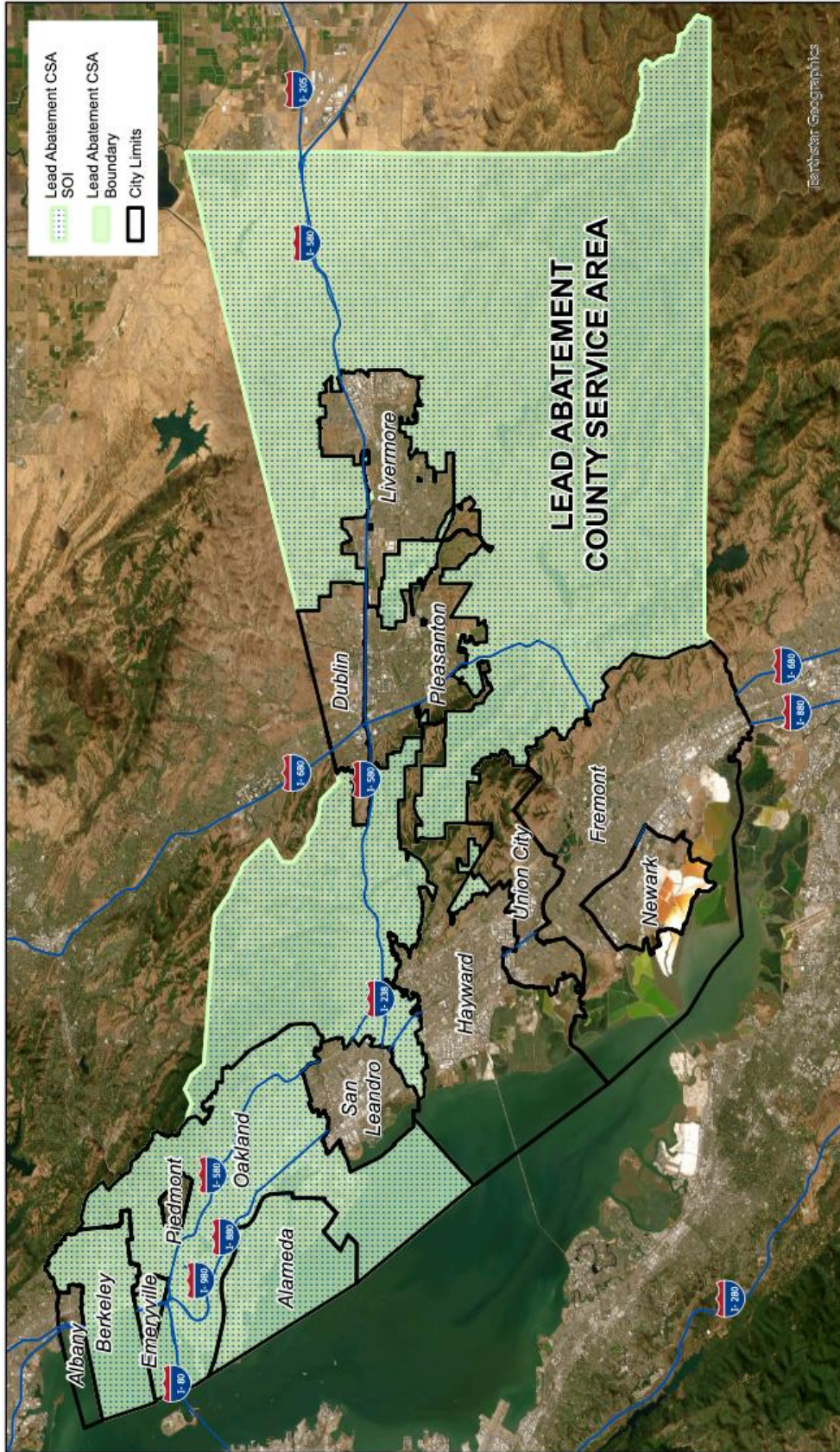
- Comprehensive lead poisoning prevention program, including:
 - Hazard consultation
 - Property owner education and outreach
 - Referrals of children from dwellings with lead hazards

Lead Abatement County Service Area

Population & Density	Agency		County
2020 Population	808,818		1,682,353
2023 Population	809,509		1,636,194
2028 Population ¹	819,218		1,697,701
2023-2028 Projected Growth Rate (%)	1.2%	<	3.8%
Daytime Population	787,563		1,660,752
Households	306,073		595,862
Household Size	2.64	<	2.75
Area (Square Miles)	546.63		821.46
Density (Persons per Square Mile)	1,481	<	1,992
Housing			
Housing Units	328,567		630,758
Owner Occupied (%)	42%	<	51%
Renter Occupied (%)	52%	>	44%
Vacant (%)	7%	>	6%
Median Home Value	\$ 1,058,098	<	\$ 1,064,817
Employment & Poverty			
Businesses	2,013		
Employees	34,688		
2023 Median Household Income	\$ 98,072	<	\$ 116,079
Poverty Rate	12%	>	9%

¹2028 Population estimate is a projection only.

Source: US Census Bureau, DOF Population and Housing Estimates (Cities), ESRI Business Analyst



Lead Abatement County Service Area

Source: RSG, Inc., ESRI, Alameda LAFCO



Alameda County Mosquito Abatement District

Established March 11, 1930

Agency Information

Address	23187 Connecticut Street, Hayward CA 94545
Primary Contact	Ryan Clausnitzer, General Manager
Contact Information	(510) 783-7744
Website	www.mosquitoes.org
Governance	15-member Board of Trustees
Total Agency Staff	18 Full-Time

Service Area Information

Incorporated Area (Sq. Mi.)	821.46
Population Served	1,636,194
Communities Served	Entirety of Alameda County

Services Provided

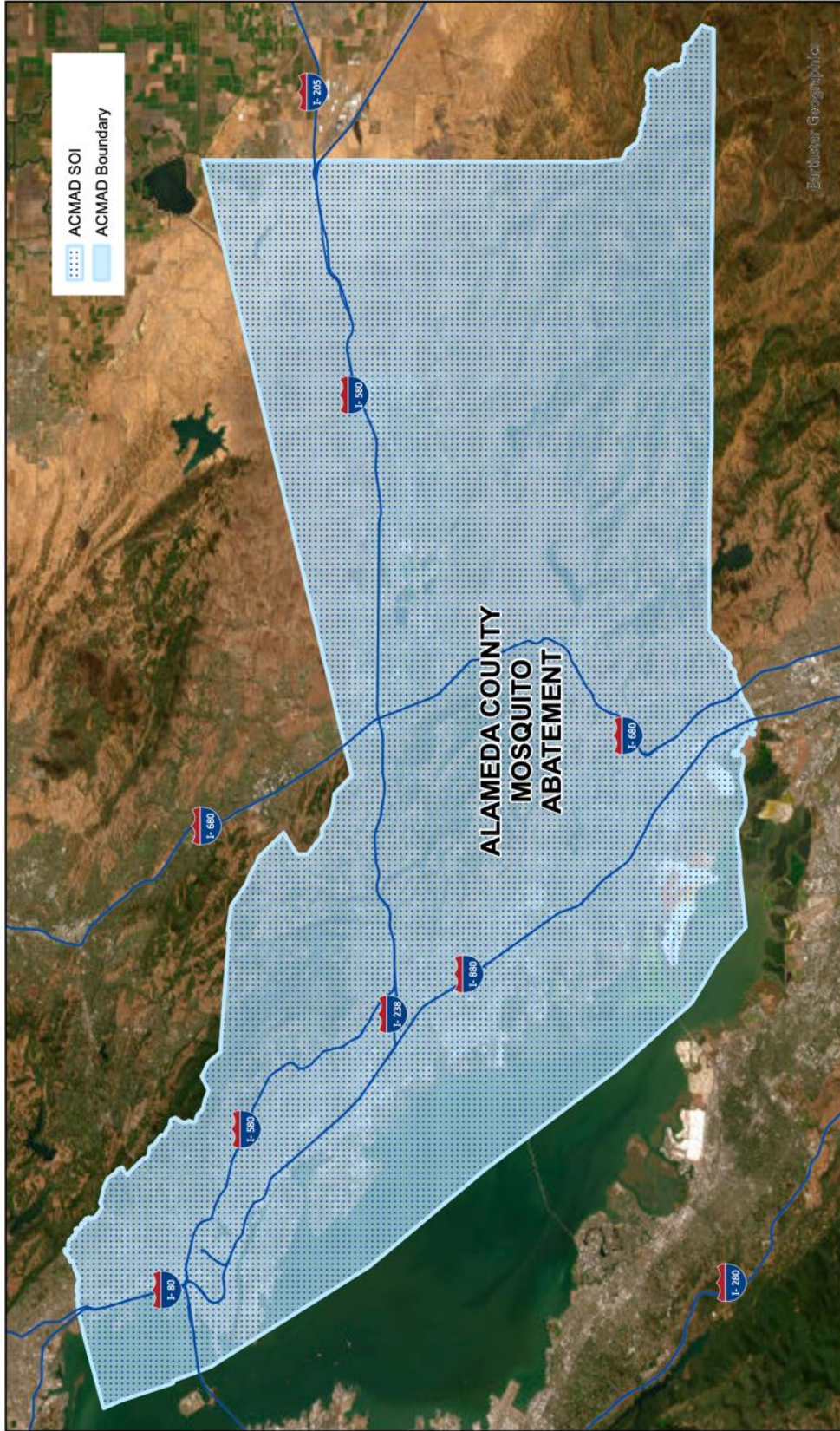
- Responds to public complaints and addressing mosquito issues
- Monitoring mosquito populations, inspecting breeding sources, and providing education on mosquito control

Alameda County Mosquito Abatement District

Population & Density	Agency	County
2020 Population	1,682,353	1,682,353
2023 Population	1,636,194	1,636,194
2028 Population ¹	1,697,701	1,697,701
2023-2028 Projected Growth Rate (%)	3.8%	3.8%
Daytime Population	1,660,752	1,660,752
Households	595,862	595,862
Household Size	2.75	2.75
Area (Square Miles)	821.46	821.46
Density (Persons per Square Mile)	1,992	1,992
Housing		
Housing Units	630,758	630,758
Owner Occupied (%)	51%	51%
Renter Occupied (%)	44%	44%
Vacant (%)	6%	6%
Median Home Value	\$ 1,064,817	\$ 1,064,817
Employment & Poverty		
Businesses	2,013	
Employees	71,066	
2023 Median Household Income	\$ 116,079	\$ 116,079
Poverty Rate	9%	9%

¹2028 Population estimate is a projection only.

Source: US Census Bureau, DOF Population and Housing Estimates (Cities), ESRI Business Analyst



Alameda County Mosquito Abatement District

Source: RSG, Inc., ESRI, Alameda LAFCO



East Bay Regional Park District

Incorporated November 6, 1934

Agency Information

Address	2950 Peralta Oaks Court, Oakland, CA 94605
Primary Contact	Sabrina Landreth, General Manager
Contact Information	510-569-4319
Website	www.ebparks.org
Governance	7-member Board of Directors
Total Agency Staff	956.7 FTE

Service Area Information

Incorporated Area (Sq. Mi.)	821.46
Population Served	1,636,194
Communities Served	Entirety of Alameda County

Services Provided

- Provides a diverse regional park system and related services for outdoor recreation
- Acquires and preserves significant natural, cultural, and historic resources
- Manages, maintains, and restores parklands

East Bay Regional Park District

Population & Density	Agency	County
2020 Population	1,682,353	1,682,353
2023 Population	1,636,194	1,636,194
2028 Population ¹	1,697,701	1,697,701
2023-2028 Projected Growth Rate (%)	3.8%	3.8%
Daytime Population	1,660,752	1,660,752
Households	595,862	595,862
Household Size	2.75	2.75
Area (Square Miles)	821.46	821.46
Density (Persons per Square Mile)	1,992	1,992
Housing		
Housing Units	630,758	630,758
Owner Occupied (%)	51%	51%
Renter Occupied (%)	44%	44%
Vacant (%)	6%	6%
Median Home Value	\$ 1,064,817	\$ 1,064,817
Employment & Poverty		
Businesses	2,013	
Employees	71,066	
2023 Median Household Income	\$ 116,079	\$ 116,079
Poverty Rate	9%	9%

¹2028 Population estimate is a projection only.

Source: US Census Bureau, DOF Population and Housing Estimates (Cities), ESRI Business Analyst

Hayward Area Recreation and Park District

Incorporated December 11, 1944

Agency Information

Address	1099 E Street, Hayward, CA 94541
Primary Contact	James Wheeler, General Manager
Contact Information	510-881-6700
Website	www.haywardrec.org
Governance	5-member Board of Directors
Total Agency Staff	147 Full-Time, and 150 to 300 Part-Time (seasonal)

Service Area Information

Incorporated Area (Sq. Mi.)	114.01
Population Served	308,131
Communities Served	City of Hayward and unincorporated communities of Castro Valley, San Lorenzo, Ashland, Cherryland, and Fairview

Services Provided

- Provides park and recreation services
- Manages an affordable golf course

Hayward Area Recreation and Park District

Population & Density	Agency		County
2020 Population	309,586		1,682,353
2023 Population	308,131		1,636,194
2028 Population ¹	306,836		1,697,701
2023-2028 Projected Growth Rate (%)	-0.4%	<	3.8%
Daytime Population	245,650		1,660,752
Households	98,283		595,862
Household Size	3.14	>	2.75
Area (Square Miles)	114.01		821.46
Density (Persons per Square Mile)	2,703	>	1,992
Housing			
Housing Units	102,344		630,758
Owner Occupied (%)	55%	>	51%
Renter Occupied (%)	41%	<	44%
Vacant (%)	4%	<	6%
Median Home Value	\$ 836,756	<	\$ 1,064,817
Employment & Poverty			
Businesses	2,013		
Employees	9,255		
2023 Median Household Income	\$ 102,670	<	\$ 116,079
Poverty Rate	8%	<	9%

¹2028 Population estimate is a projection only.

Source: US Census Bureau, DOF Population and Housing Estimates (Cities), ESRI Business Analyst

Livermore Area Recreation and Park District

Incorporated June 10, 1947

Agency Information

Address	4444 East Ave, Livermore CA 94550
Primary Contact	Mathew Fuzie, General Manager
Contact Information	925-373-5700
Website	www.larpd.org
Governance	5-member Board of Directors
Total Agency Staff	106 Full-Time, 44 Part-Time

Service Area Information

Incorporated Area (Sq. Mi.)	243.55
Population Served	93,119
Communities Served	City of Livermore, part of City of Pleasanton, and eastern unincorporated Alameda County

Services Provided

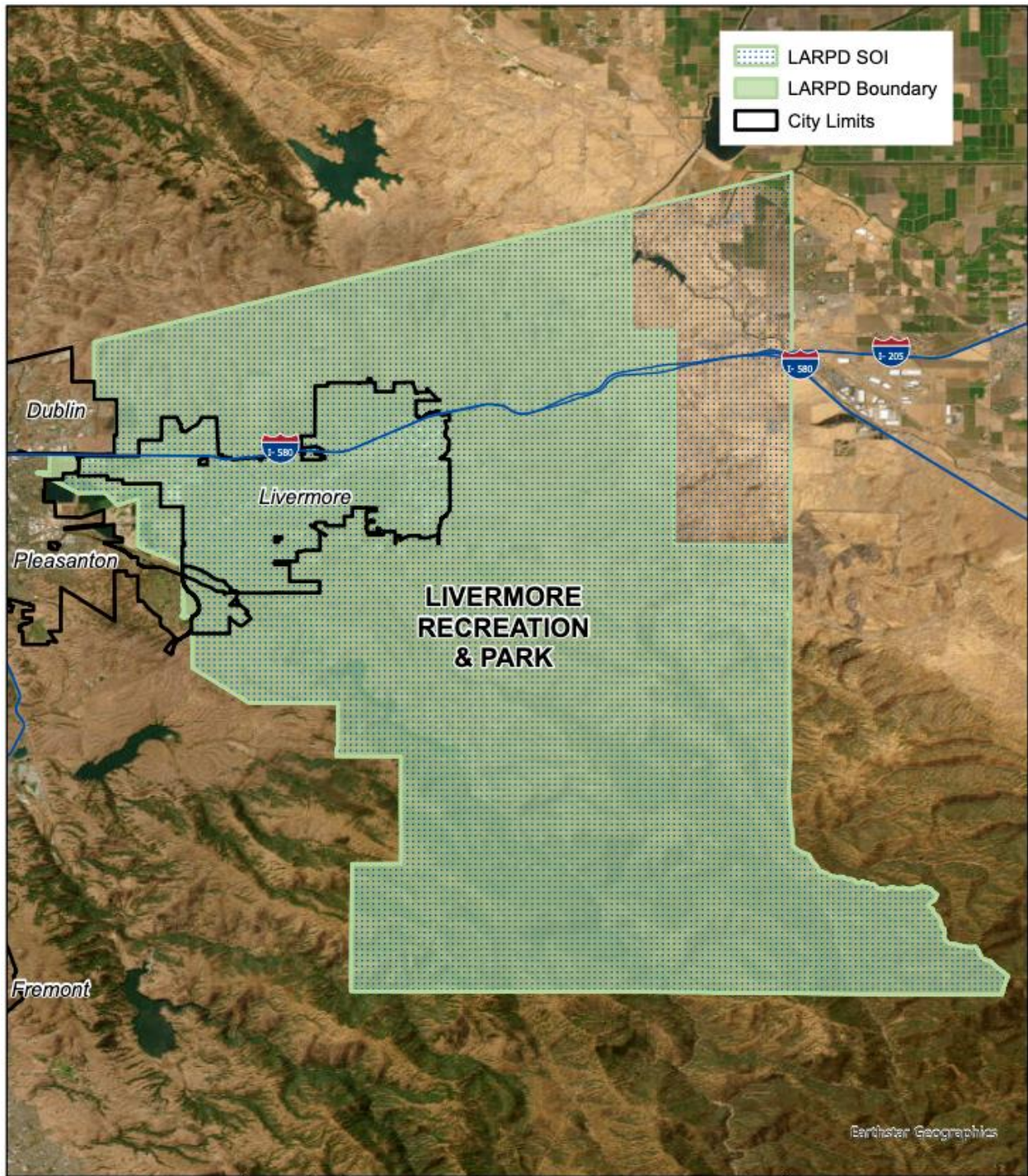
- Provides park and recreation services
- Provides community classes, sports, aquatics, environmental education, senior services, and special events



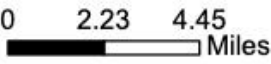
Livermore Area Recreation and Park District

Population & Density	Agency		County
2020 Population	93,416		1,682,353
2023 Population	93,119		1,636,194
2028 Population ¹	93,737		1,697,701
2023-2028 Projected Growth Rate (%)	0.7%	<	3.8%
Daytime Population	107,891		1,660,752
Households	33,664		595,862
Household Size	2.77	>	2.75
Area (Square Miles)	243.55		821.46
Density (Persons per Square Mile)	382	<	1,992
Housing			
Housing Units	35,021		630,758
Owner Occupied (%)	70%	>	51%
Renter Occupied (%)	26%	<	44%
Vacant (%)	4%	<	6%
Median Home Value	\$ 987,390	<	\$ 1,064,817
Employment & Poverty			
Businesses	2,013		
Employees	4,300		
2023 Median Household Income	\$ 152,784	>	\$ 116,079
Poverty Rate	4%	<	9%

¹2028 Population estimate is a projection only.

Source: US Census Bureau, DOF Population and Housing Estimates (Cities), ESRI Business Analyst



	Livermore Area Recreation and Park District	 
	Source: RSG, Inc., ESRI, Alameda LAFCO	

GROWTH AND POPULATION PROJECTIONS

Pursuant to Government Code Section 56430, MSRs make determinations on seven (7) required topics, including:

- 1. Growth and population projections for the affected area.*

Alameda County covers a total population of approximately 1.63 million people. The Alameda County Mosquito Abatement District, East Bay Regional Park District, and Vector Control Services District CSA all serve the entire population of the County. The Hayward Area Recreation and Park District serves the population of the City of Hayward and the unincorporated areas of Ashland, Cherryland, San Lorenzo, and Fairview. The Livermore Area Recreation and Park District largely serves the population of the City of Livermore. The Castlewood, Castle Homes, and Morva CSAs all serve small neighborhood areas with less than 1,000 residents each.

RSG used data from both the DOF and from ESRI Business Analyst to make determinations about growth and population. The DOF does not provide population information or projections for special districts, so RSG has relied on ESRI Business Analyst for those projections, which largely are aligned with the trends of the DOF.

According to LAFCO's SOI maps, both the Street Lighting CSA and the Livermore Recreation and Park District have SOIs which extend beyond their boundaries. In both cases, these areas serve unincorporated parts of the County.

The DOF projects that the County population will grow over the next five years and through 2040 at a faster rate than growth throughout the state. ESRI projects that the Lead Abatement CSA and the Livermore Area Recreation and Park District will both experience population growth, while the five public works CSAs and the Hayward Area Recreation and Park District will experience a decline in population.

Table 3: Regional Population and Housing Trends

CSAs and Special Districts	<i>Past Growth</i>		<i>Projected Growth</i>	
	2020-2022		2023-2028	
	Population Changes	%	#	%
Alameda County Mosquito Abatement District	-2.74%	-46,159	3.76%	61,507
East Bay Regional Park District	-2.74%	-46,159	3.76%	61,507
Hayward Area Recreation and Park District	-0.47%	-1,455	-0.42%	-1,295
Livermore Area Recreation and Park District	-0.32%	-297	0.66%	618
Castlewood County Service Area	0.00%	0	-0.31%	-2
Castle Homes County Services Area	-1.70%	-3	-1.73%	-3
Five Canyons County Service Area	-2.15%	-75	-2.14%	-73
Vector Control Services District County Service Area	0.31%	5,186	0.60%	10,162
Estuary Bridges County Service Area	0.37%	5,136	0.62%	8,752
Morva County Service Area	-2.97%	-10	-2.45%	-8
Street Lighting County Service Area	-1.27%	-1,848	-1.24%	-1,775
Lead Abatement County Service Area	0.09%	691	1.20%	9,709

Source: US Census Bureau, DOF Population and Housing Estimates, ESRI Business Analyst

Consistent with the larger trend across the State of California, development of new housing units in the County has slowed in recent years. Per the DOF, the housing stock in Alameda County grew by approximately 48,000 between 2010 and 2022. Between 2023 and 2028, ESRI projects an increase of 1.6% in the housing supply across the County. While the community service agencies are not responsible for developing housing, their ability to provide services will be impacted by growing infrastructure and service needs from an increased population. Table 4 shows the expected changes in housing growth within the jurisdiction of each of the agencies.



Table 4: Agency Housing Growth

CSAs and Special Districts	Past Growth		Projected Growth	
	2010-2022		2023-2028	
	%	#	%	#
Housing Unit Changes				
Alameda County Mosquito Abatement District	8.28%	48,256	1.61%	10,180
East Bay Regional Park District	8.28%	48,256	1.61%	10,180
Hayward Area Recreation and Park District	5.34%	5,192	0.72%	736
Livermore Area Recreation and Park District	9.62%	3,072	1.72%	602
Castlewood County Service Area	2.54%	6	0.00%	0
Castle Homes County Services Area	2.38%	1	0.00%	0
Five Canyons County Service Area	-0.09%	-1	0.00%	0
Vector Control Services District County Service Area	8.28%	48,256	1.61%	10,180
Estuary Bridges County Service Area	8.35%	40,486	1.68%	8,844
Morva County Service Area	0.88%	1	0.00%	0
Street Lighting County Service Area	1.29%	622	0.42%	206
Lead Abatement County Service Area	6.40%	19,771	2.19%	7,208

Source: US Census Bureau, DOF Population and Housing Estimates, ESRI Business Analyst



PRESENT AND PLANNED LAND USES

Per Government Code Section 56425, a LAFCO shall consider and prepare a written statement of its SOI determinations on five (5) factors, including:

- 1. The present and planned land use in the area, including agricultural and open space lands.*

The agencies anticipate population growth and are planning for increased housing stock through their respective planning documents, including Strategic Plans. These agencies do not have planning authority with regard to future residential development, and instead provide specific community services to residents and customers within their jurisdiction. They will be impacted by the planning and development activities of both the incorporated cities and the County for unincorporated areas.

Section 65300 of the Government Code requires that jurisdictions adopt general plans for the physical development of the community. The Governor's Office of Planning and Research indicates that general plans must be updated periodically, although there is no prescribed definition of frequency. General plans typically have a defined planning period of 15-20 years, at the end of which a new general plan update would be prepared unless otherwise necessary.

Pursuant to Government Code Section 65302(c), general plans must include a housing element explaining how the jurisdiction will meet its part of the regional housing need. The County is part of the Association of Bay Area Governments planning agency, which established jurisdictional housing goals for the 6th Round planning cycle (2023 through 2031); these goals are known as the Regional Housing Needs Allocation ("RHNA"). Each city and the County is to prepare and seek HCD approval of their local housing element. As of March 12th, 2024, all Alameda County cities have received HCD certification of their 6th Round Housing Element. Alameda County has submitted an initial draft of its Housing Element, but it has not yet been approved by HCD. Alameda County has a RHNA of 4,711 for 2023-2031 for the unincorporated areas of the County.

Following are individual agency notes on development and land use:

ALAMEDA COUNTY MOSQUITO ABATEMENT DISTRICT

Staff at the Alameda County Mosquito Abatement District noted that they anticipate increased calls for service as future development approaches open space, particularly wetlands, which have high quantities of mosquitoes. The District serves the entire County, which has a total RHNA of 89,000 housing units between the cities and the unincorporated areas of the County.

EAST BAY REGIONAL PARK DISTRICT

The East Bay Regional Park District owns and operates 73 parks spanning approximately 127,000 acres in both Alameda and Contra Costa counties. In its 2022 Community Report, the District noted that acquiring land for recreation and habitat preservation is a priority. The report highlighted that the District acquired a trail easement for the San Francisco Bay Trail along the Hayward Regional Shoreline and secured ongoing use agreements for several regional parks. The District operates a number of parklands where there is not public access in order to preserve habitat.

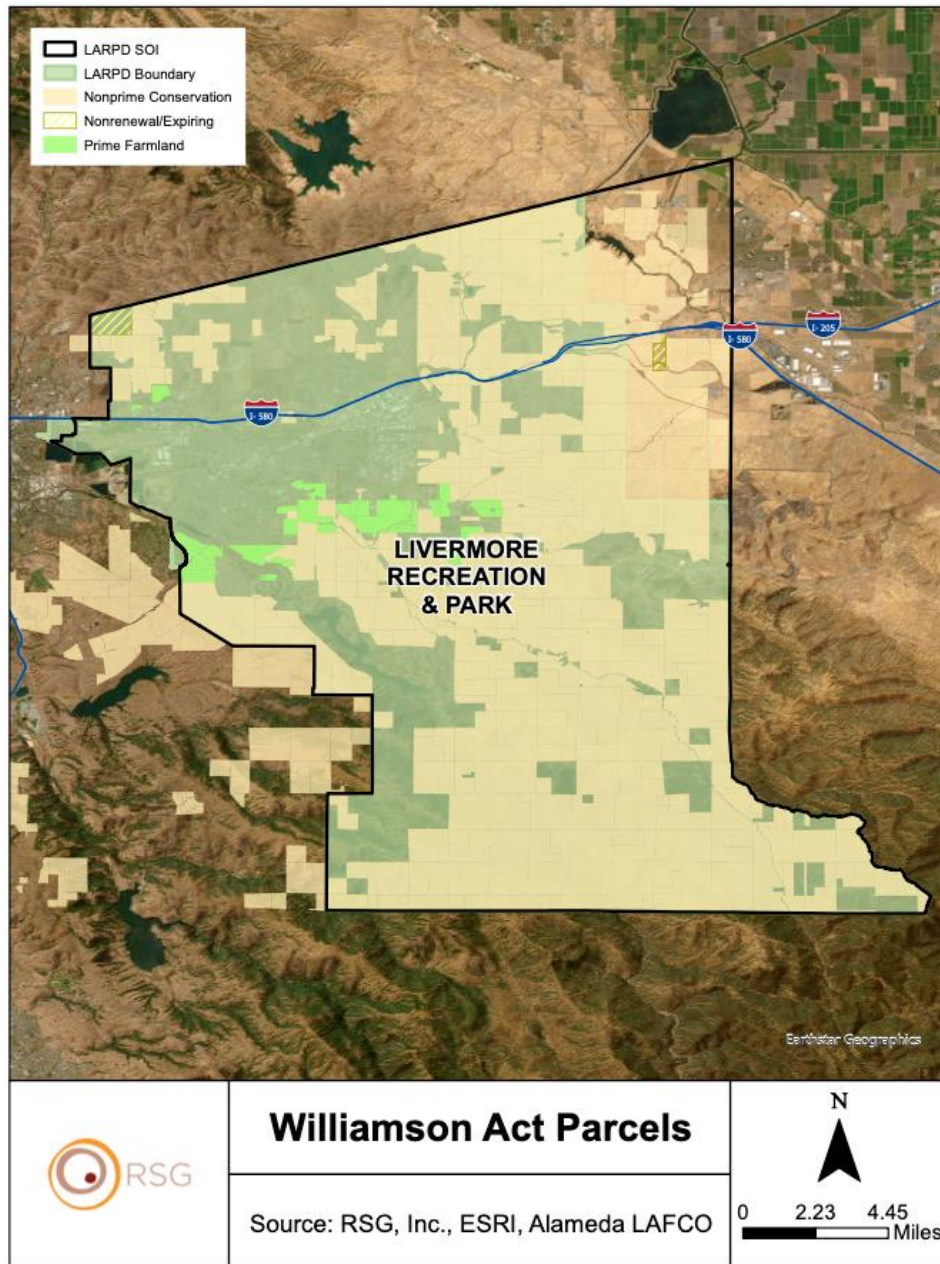
HAYWARD AREA RECREATION AND PARK DISTRICT

The Hayward Area Recreation and Park District owns and operates parks and recreational facilities in the City of Hayward and the adjacent unincorporated parts of Alameda County, including the only DUC in the County, the community of Ashland.

LIVERMORE AREA RECREATION AND PARK DISTRICT

The Livermore Area Recreation and Park District (“LARPD”) owns and operates parks, facilities, and open space in the City of Livermore and in unincorporated Alameda County. There are four open space areas operated by the District, including Brushy Peak, the Garaventa Wetlands, Holdener Peak, and Sycamore Grove Park. All of the Williamson Act-designated prime farmland parcels in the County are within the SOI of LARPD. Figure 1 shows the location of these parcels.

Figure 1: Williamson Act Parcels in LARPD



CASTLEWOOD, CASTLE HOMES, MORVA, AND FIVE CANYONS CSAS

The Castlewood, Castle Homes, Morva, and Five Canyons CSAs all serve relatively small residential areas. The Alameda County Public Works Agency did not respond to requests for comment, and RSG has not identified any changes in land use within the CSAs.

VECTOR CONTROL SERVICES DISTRICT CSA

Staff at the Vector Control Services District CSA noted that increased development, particularly in rural land, causes increases in calls for service. The District serves the entire County, which has a total RHNA of 89,000 housing units between the cities and the unincorporated areas of the County. The District has historically had the highest calls for service volume from the City of Oakland, which has one of the largest RHNA requirements in the County.

LEAD ABATEMENT CSA

The Lead Abatement CSA provides supplemental lead abatement services in the incorporated cities of Oakland, Alameda, Emeryville, and Berkeley. While there is housing development in these areas, new structures do not require lead abatement services, and so the CSA will continue to focus on the needs of pre-1978 residential housing structures.

STREET LIGHTING CSA

The Street Lighting CSA serves unincorporated Alameda County. The County has a RHNA of 4,711, and the CSA will be required to provide street lighting services to the increased population. Staff at the CSA did not respond to RSG's requests for information and did not provide comment on the ability of the CSA to plan for this increase in population.

LOCATION AND CHARACTERISTICS OF ANY DUCS

Pursuant to Government Code Section 56430, MSRs make determinations on seven (7) required topics, including:

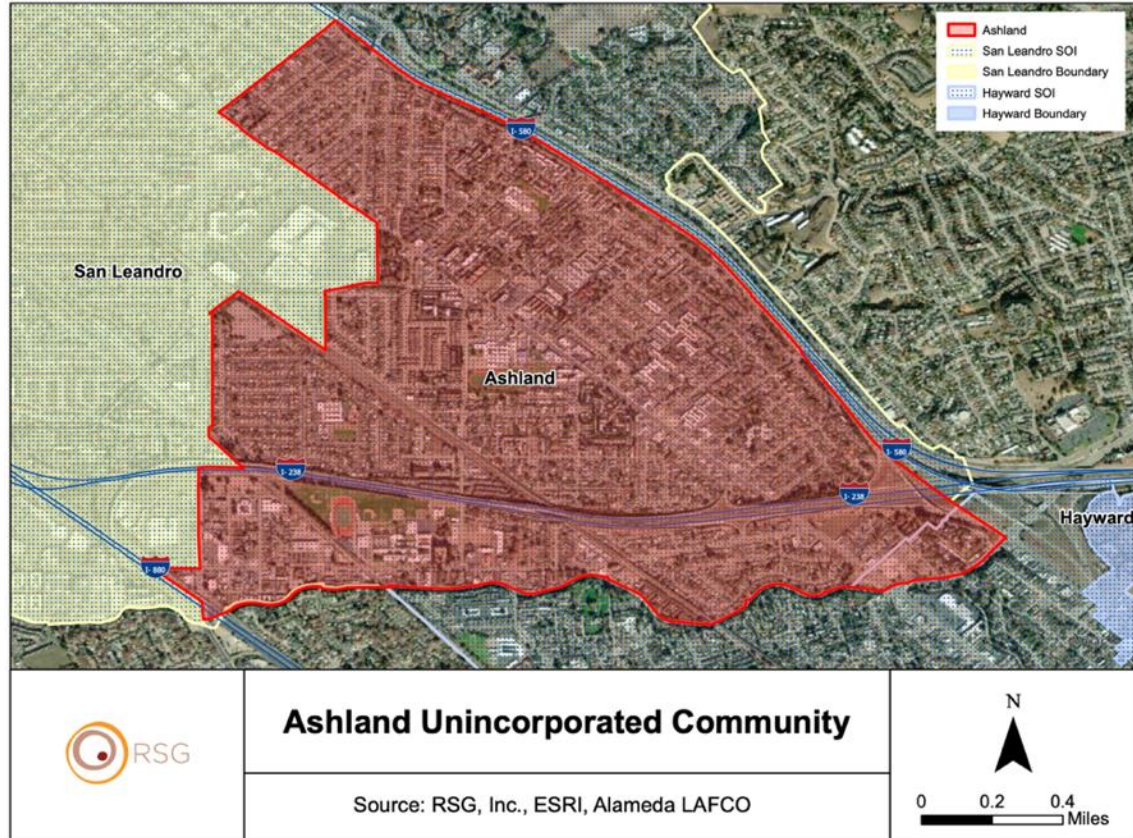
2. The location and characteristics of any disadvantaged unincorporated communities within or contiguous to the sphere of influence(s).

Per Government Code Section 56425, a LAFCO shall consider and prepare a written statement of its SOI determinations on five (5) factors, including:

4. The existence of any social or economic communities of interest in the area if the commission determines that they are relevant to the agency.

Alameda LAFCO has identified one DUC in the County, the community of Ashland, within the SOI of the City of San Leandro. A DUC is defined by Government Code Section 56033.5 as an area of inhabited territory (with 12 or more registered voters) located within an unincorporated area of a county with an annual median household income that is less than 80 percent of the statewide annual median household, or \$147,900 for 2023. Figure 2 shows the location of the Ashland community.

Figure 2: Ashland Unincorporated Community



Ashland receives community services from a variety of different providers, as summarized below:

- Street Maintenance & Lighting: Alameda County
- Parks and Recreation: Hayward Area Recreation and Park District
- Mosquito Abatement: Alameda County Mosquito Abatement District
- Vector Control: Vector Control Services District County Service Area
- Lead Abatement: Alameda County
- Broadband: Private providers
- Library: Alameda County Library

The Hayward Area Recreation and Park District operates a number of parks and facilities in the Ashland area, including Ashland Park, the Ashland Community Center, Jack Holland Sr. Park, Edendale Park, Hesperian Park, and Fairmont Linear Park. Neighboring Ashland is the Lake Chabot Regional Park, which is operated by EBRPD.

The closest library branches to the Ashland area are the South Branch, operated by the San Leandro Public Library, and the San Lorenzo Branch of the Alameda County Library. Residents of Ashland are able to join both library systems by providing a valid ID with a California address.

CAPACITY OF FACILITIES AND ADEQUACY OF SERVICES

Pursuant to Government Code Section 56430, MSRs make determinations on seven (7) required topics, including:

- 3. Present and planned capacity of public facilities and adequacy of public services, adequacy of public services, infrastructure needs, or deficiencies related to sewers, municipal and industrial water, and structural fire protection in any disadvantaged, unincorporated communities within or contiguous to the sphere of influence.*

Per Government Code Section 56425, a LAFCO shall consider and prepare a written statement of its SOI determinations on the five (5) factors, including:

- 2. The present and probable need for public facilities and services in the area;*
- 3. The present capacity of public facilities and adequacy of public services that the agency provides or is authorized to provide; and*
- 5. the present and probable need for those public facilities and services of any disadvantaged unincorporated communities within the existing sphere of influence.*

Overall, agencies in Alameda County are providing adequate community services to their residents and customers. In general, agencies report they have the resources to maintain current levels of service and there are very few service areas where there are any ongoing issues or disputes between agencies.

The five public works CSAs did not engage with RSG throughout the MSR process. RSG has made determinations about the ability of those agencies to provide community services in those cities based on publicly available documents, but was unable to speak with staff in order to gain a deeper understanding of service opportunities and challenges.

This section of the report discusses the community services provided by the agencies in Alameda County and their capacity to deliver those services with the existing staff and public facilities.

STREET MAINTENANCE AND LIGHTING

The Castle Homes, Castlewood, Five Canyons, Morva, and Street Lighting CSAs all provide various street maintenance and lighting services. All are administered by the County Public Works Department. The County Public Works Department did not engage with RSG through the MSR process, and did not express the current capacity of their

services or staff. The publicly available annual reports for these CSAs did not include detailed information about staff capacity or recent activities by the CSAs.

CASTLE HOMES CSA

The Castle Homes CSA provides road maintenance services to three zones in unincorporated County territory northeast of the boundaries of the City of Hayward. In Zone 1, the CSA provides maintenance services along China Court. In that zone, the CSA levies an annual service charge of \$1,000 on developed parcels and \$500 on undeveloped parcels, which is the maximum fee approved by a 2011 ballot measure. In Zone 2, the CSA provides services along Quercus Court and Arbutus Court. It charges \$525 annually for developed parcels and \$262.50 for undeveloped parcels. In Zone 3, the CSA provides services along Clover Road and Star Ridge. At present, Zone 3 residents are charged \$300 per developed parcel and \$150 per undeveloped parcel, but the CSA is currently undergoing the service charge increase process to increase the fees to \$1,000 and \$500 for developed and undeveloped parcels respectively by FY 26-27.

CASTLEWOOD CSA

The Castlewood CSA provides road maintenance, sewer, and water services to 213 parcels covering 587 acres in unincorporated County territory southwest of the City of Pleasanton. This MSR will only address the road maintenance services provided by the CSA. The CSA only provides routine road maintenance, such as the repair of potholes and other small emergency road repairs. There are several private roads in the CSA which are not maintained by the CSA, however, property owners along the private roads still pay CSA assessment fees for the use of the public roads used to access their private property. Property owners pay \$224 per parcel for road service, with the exception of the Castlewood Country Club, which pays \$6,951 per parcel for road service. These rates have remained the same since FY 13-14.

FIVE CANYONS CSA

The Five Canyons CSA includes approximately 718 acres, 307 of which are owned by East Bay Regional Park District. The CSA also includes two Hayward Area Recreation District parks. The CSA provides road maintenance, storm drainage, landscaping, open space management, graffiti prevention and removal, and engineering services. This MSR will only evaluate the provision of road maintenance services. The CSA levies annual service charges which range from \$455 to \$692, depending on the type of development, and which are less than the \$909 Board-approved maximum.

MORVA CSA

The Morva CSA provides a financing mechanism for road maintenance services along Morva Court and Morva Drive, both of which are private roads serving 20 low- and middle-income residences. In FY 23-24, the annual service charge per living unit is \$1,000. In FY 24-25, the service charge will decrease to \$250. Per the annual report, the CSA has plans for major road repairs in FY 24-25.

STREET LIGHTING CSA

The Street Lighting CSA owns and operates approximately 6,700 street lights. The CSA levies charges on parcels depending on the land use and zone within the CSA, and has not increased rates since FY 92-93 by taking advantage of energy efficient lighting and implementing a proactive maintenance program. Service charges in the commercial zone depend on the cost of street lighting.

ESTUARY BRIDGES CSA

The Estuary Bridges CSA was originally formed to finance the operation and maintenance of three draw bridges which cross the Oakland Estuary between the City of Oakland and the City of Alameda. The CSA is currently inactive, with a zero SOI and no assessments or funding sources. In 2006, Alameda LAFCO adopted a policy to encourage dissolution of the CSA. RSG recommends that LAFCO continue to encourage the County to initiate dissolution of the CSA.

PARKS, RECREATION AND OPEN SPACE

There are three special districts that provide Parks and Recreation services in Alameda County: the Hayward Area Recreation and Park District (“HARD”), Livermore Area Recreation and Park District, and East Bay Regional Park District (“EBRPD”).

Agency	Parks Acreage	Number of Parks
Hayward Area Recreation and Park District	1,369	110
Livermore Area Recreation and Parks District	1,148	38
East Bay Regional Park District ¹	60,303	38

HAYWARD AREA RECREATION AND PARK DISTRICT:

HARD’s SOI encompasses the City of Hayward, along with portions of unincorporated Alameda County north and east of the City. Approximately half of the District’s residents live in the City of Hayward, with the remainder in unincorporated County land. The District’s corporate boundary is larger than its SOI.

In order to prepare for anticipated population and housing growth in the region, the District has acquired nine new park areas over the past four years. The District’s 2020-2025 Capital Improvement Program included \$7.95 million in funding for the acquisition of two new park spaces and the demolition of the existing structures on those parks. The CIP also included two separate \$19 million renovations for Kennedy Park and La Vista Park. HARD is funded through property tax revenues and Park Impact Fees from the City of Hayward and the County. The District also passed a \$250 million bond in 2016 to help finance the acquisition and renovation of parks and facilities.

HARD adopted Park Maintenance Standards in 2022 which provide standards for the different types of parks and facilities operated by the District. The Standards create policies to help staff better prioritize repairs and evaluate maintenance needs across the District. The District also has completed a park evaluation and is currently engaged in a

¹ This inventory only includes land under EBRPD management in Alameda County.

district-wide community survey and needs assessment in order to improve customer service and better understand community needs.

HARD is committed to providing free programming for the community, especially since Hayward has several underserved communities. The District's Healthy Equity Initiative provides free health and wellness offerings to the community, and the Water Safety Initiative has offered almost 4,000 free swim lessons and water safety classes in the past two years.

Several of HARD's facilities and parks are located on property owned by other agencies, including the County, City of Hayward, and local school districts. These facilities are governed by a number of different agreements, including operation and maintenance agreements and joint use agreements. The District did not express any challenges related to inter-agency coordination.

LIVERMORE AREA RECREATION AND PARK DISTRICT:

LARPD's boundary encompasses the City of Livermore along with a small portion of the City of Pleasanton. It also expands south and east to the southern border of Alameda County and to the eastern boundary of the County. The northeast portion of the SOI extends to the County boundaries and is not part of the District's boundary. There are also two small areas on the western side of the District where the SOI does not cover the full boundary of the District.

LARPD works closely with the City of Livermore to plan for population and housing changes. Upon the completion of the City's updated General Plan, the District will also update its Master Plan to include the City's population projections. LARPD determines management and maintenance responsibilities for parks within the City through a Master Property Agreement. The District is in the process of establishing a similar agreement with the Livermore Valley Joint Unified School District.

The District served over 17,500 participants and provided 24,750 hours of sports field and gym use in the last year. LARPD has seen an increased demand for some specific

recreation uses, such as fields, gyms, and pools, which exceeds its current capacity. LARPD is working with a consultant to better understand and accommodate this demand. LARPD also has some deferred maintenance projects for which funding is a challenge.

Staff from LARPD expressed interest in revisiting the revenue sharing agreement between the District and the East Bay Regional Park District (also reviewed as a part of this MSR). The two agencies have a Cooperative Agreement and Revenue Sharing Agreement. The tax sharing agreement was established in 1992. LARPD takes the position that the share of property tax revenue transferred to EBRPD is not sufficiently reinvested in the Livermore community. Beginning in FY 2003-04, EBRPD has transferred approximately \$200,000 per year back to LARPD for the purpose of supporting ongoing park maintenance projects. The transfer amount has not increased over the past 20 years.

EAST BAY REGIONAL PARK DISTRICT:

East Bay Regional Park District is the largest parks district in the County and its boundaries and SOI encompass the entirety of both Alameda County and Contra Costa County.

EBRPD owns or operates 73 regional parks and 31 regional, inter-park trails across the two counties. It provides recreational activities which aim to foster use of the parkland while also preserving their value as biodiverse open spaces. It also provides law enforcement and fire protection services in its parks; neither of these services are included as a part of this MSR. EBRPD's most recent complete Master Plan is from 2013, and began an update to its Master Plan in 2024.

EBRPD is working to acquire and open to the public new parkland and open space, including expanding Pleasanton Ridge Regional Park by opening approximately 2,844 acres and 18 miles of new trails..

The majority of the District's revenues are from taxes and assessments, with 92% of operating revenues from property taxes. The FY 22-23 budget included \$11.9 million for

capital projects. The two largest projects are construction at the Oyster Bay Access and Picnic Area (\$1.4 million) and the Tilden Environmental Educational Center (\$1.1 million).

MOSQUITO ABATEMENT SERVICES

The Alameda County Mosquito Abatement District (“ACMAD”) provides mosquito abatement services to all of the cities and unincorporated areas within the County. None of the cities expressed challenges with the services provided by ACMAD and expect that ACMAD will continue to provide services in the future.

ACMAD District expressed that they have the capacity to handle mosquito abatement services at current levels. ACMAD provides services to the entire incorporated and unincorporated County, and is funded by a share of property taxes, a special tax, and a benefit assessment. It is governed by a Board of Trustees, which consists of one member for each of the 14 cities within the District, as well as a member appointed by the County Board of Supervisors who represents the County at-large.

ACMAD provides mosquito abatement services through a variety of means, including physical, biological, and chemical control to reduce and eliminate mosquito populations. The District also provides education services, including an elementary education program which is managed by a full-time staff member. In 2015, ACMAD added a program to test birds and mosquitoes for diseases in-house which reduced response times for these tests from 10 days to a matter of hours.

The District is funded through a share of the property tax, a special tax passed by the voters in 1982, and a benefit assessment passed in 2008. The District is currently collecting less than half of the maximum allowable benefit assessment due to operational efficiencies which allow the District to provide services without use of the full assessment.

The District approved its most recent Strategic Plan for 2024-2026 in January 2024. The plan addresses the equity of District services throughout the County, and the distribution of field staff workloads.

VECTOR CONTROL SERVICES

Vector control services for vectors other than mosquitoes, including rodents, ticks, bedbugs, and cockroaches, are provided by the Vector Control Services District County Service Area. The CSA is a division of the Alameda County Department of Environmental Health, which is a part of the Alameda County Health Care Services Agency. The CSA serves the entirety of Alameda County, including all fourteen incorporated cities and the unincorporated areas.

The CSA manages programming such as wildlife nuisance investigations, identification of vectors, vector control in public areas, and testing of vectors for various diseases which could pose threats to human health and wellbeing. This includes ongoing disease surveillance in homeless encampments throughout the County along with responses to requests from the public for service investigations involving vectors. Members of the public are able to directly submit requests for service to the CSA, which are routed to staff. In 2022, the CSA received over 4,500 service requests. Staff from the CSA regularly work with Registered Environmental Health Specialists to inspect food facilities countywide for vector-related issues. The CSA additionally educates the public by making presentations, posting notices, providing media releases, and attending public outreach events including the Alameda County Fair.

The Vector Control Services CSA provides yellow jacket nest control to the East Bay Regional Park District as a courtesy. In prior years the CSA has had a contract with EBRPD to provide these services, but the cost of administering the contract exceeded the cost of the actual service.

The CSA is funded through two benefit assessments charged to all parcels within the County. The benefit assessment charged to single-family residences increased from \$11 to \$11.93 in FY 22-23. Residents in the City of Oakland are charged an additional \$1.28 per unit due to an increased need for services (specifically with regard to rat populations in sanitary sewers).

Staff from the CSA noted that there has been an increased need for vector control services in the County, due to both the increased development of rural land into commercial or residential uses and the ongoing homelessness crisis.

LIBRARY SERVICES

There are two inactive library CSAs in Alameda County: the Castro Valley Library CSA and the Dublin Library CSA. LAFCO adopted a zero SOI for both CSAs in 2006, which recommended that the County dissolve both CSAs if neither was used by 2009. RSG recommends that LAFCO continue to encourage the County to initiate dissolution of the two CSAs.

LEAD ABATEMENT SERVICES

The Lead Abatement County Service Area provides comprehensive lead poisoning prevention services necessary to mitigate lead hazards found in dwelling units built before 1978 in four cities: Alameda, Berkeley, Emeryville, and Oakland. The CSA is part of the Healthy Homes Department of the County, and is managed by a Joint Powers Authority consisting of one representative from each jurisdiction and one community representative.

The CSA is currently experiencing challenges with recruiting appropriately qualified staff to adequately provide services. Ideally, housing staff at the CSA will have Lead Professional certifications and Registered Environmental Health Specialist credentials. The CSA also employs public health nurses, which it has been able to adequately recruit.

The CSA levies a service charge of \$10 per pre-1978 dwelling unit in the incorporated cities and does not collect any fees in unincorporated areas. This charge has remained unchanged since 1991 because a proposed increase requires a ballot measure. As the number of older units in the CSA's jurisdiction declines due to redevelopment activity, fee revenue has also decreased. The CSA actively pursues grants in order to continue to provide a high level of service, and is also exploring the possibility of raising fees via a ballot measure.

FINANCIAL ABILITY TO PROVIDE SERVICES

Pursuant to Government Code Section 56430, MSRs make determinations on seven (7) required topics, including:

4. Financial ability of agencies to provide services.

As part of the Alameda MSR process, RSG gathered data from publicly available sources including agency budgets and audits. RSG included information between FY 18-19 and FY 22-23, the most recent audit year available for most of the agencies as of the date of this report. Some agencies did not have a FY 22-23 audit available as of the writing of this report; for these cities, RSG has included the most up-to-date financial information available.

This MSR reviews community services, so RSG has attempted to identify expenditures and revenues specifically related to the community services which are being provided by each agency. Any revenues or expenditures not related to the services reviewed in this report, including but not limited to those related to law enforcement, fire, and general government services, have been included under the “Other” line item in the agency tables. RSG has not included summaries of funds which are not used for community service uses, such as funds used for debt service.

RSG made determinations about revenue and expenditure growth for the agencies based on compound annual growth rates (“CAGR”). Some agencies have made accounting changes over the years, so RSG has only calculated the CAGR for total General Fund revenues and expenditures for each agency.

- Less than 0 percent: Negative growth
- 0 – 2 percent: Low growth
- 2.1 – 4 percent: Below average growth
- 4.1 – 6 percent: Average growth
- 6.1 – 10 percent: Moderate growth
- 10.1 – 18 percent: High growth
- Above 18 percent: Very high growth

The financial capacity of each agency is adequate for providing services at the current levels. The agencies have all established reserve policies and have reserves which meet their policy requirements. Although some agencies have deferred maintenance costs, these agencies are planning appropriately through budget documents in order to continue to provide services.

ALAMEDA COUNTY MOSQUITO ABATEMENT DISTRICT

The Alameda County Mosquito Abatement District experienced average revenue growth and below average revenue growth over the past five years. The District receives the majority of its income from property taxes and special assessments within its boundaries, which are discussed in further depth on page 70.

Alameda County Mosquito Abatement District

Revenues	FY 18-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 22-23
General Fund	\$ 4,922,549	\$ 5,146,702	\$ 5,406,554	\$ 5,195,433	\$ 6,009,518
Expenditures	FY 18-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 22-23
General Fund					
Salaries and Fringe Benefits	\$ 2,683,156	\$ 2,854,468	\$ 2,990,918	\$ 3,107,470	\$ 3,482,424
Materials, Supplies and Services	886,491	867,982	817,384	932,593	994,633
Capital Outlay	418,175	464,392	36,964	-	49,535
TOTAL GENERAL FUND	\$ 3,987,822	\$ 4,186,842	\$ 3,845,266	\$ 4,040,063	\$ 4,526,592

Source: Annual Comprehensive Financial Reports, Alameda County Mosquito Abatement District

EAST BAY REGIONAL PARK DISTRICT

The East Bay Regional Park District's General Fund revenues exceeded General Fund expenditures between 2018 and 2022. However, General Fund expenditure growth did outpace General Fund revenue growth over the same time period. Revenues in the Project Fund and the non-major governmental funds decreased between 2018 and 2022, although the Project Fund experienced fluctuation over the five-year period. The District receives most of its revenues from property taxes, followed by interagency agreements and grants and charges for services.

East Bay Regional Park District

Revenues	2018	2019	2020	2021	2022
General Fund	\$ 157,773,727	\$ 168,498,929	\$ 170,877,100	\$ 176,277,892	\$ 187,116,870
Project Fund	\$ 18,511,292	\$ 9,983,554	\$ 10,450,187	\$ 18,335,242	\$ 17,948,199
Non-Major Governmental Funds	\$ 10,392,279	\$ 9,931,246	\$ 9,399,145	\$ 11,324,950	\$ 9,664,044
Expenditures	2018	2019	2020	2021	2022
General Fund					
Acquisition/Stewardship/Development	\$ 10,477,413	\$ 11,017,942	\$ 12,118,061	\$ 13,055,792	\$ 14,442,585
Operations Division	65,052,760	65,983,523	68,014,229	74,252,265	84,680,827
All Other Uses	53,370,524	54,448,823	58,960,807	63,752,767	67,032,860
TOTAL GENERAL FUND	\$ 128,900,697	\$ 131,450,288	\$ 139,093,097	\$ 151,060,824	\$ 166,156,272
Project Fund					
Acquisition/Stewardship/Development	\$ 10,671,372	\$ 7,252,784	\$ 16,674,699	\$ 12,155,963	\$ 15,830,483
Operations Division	5,008,703	4,439,868	2,922,028	2,885,599	2,756,240
All Other Uses	28,566,525	39,984,486	34,534,072	28,049,888	34,512,311
TOTAL PROJECT FUND	\$ 44,246,600	\$ 51,677,138	\$ 54,130,799	\$ 43,091,450	\$ 53,099,034
Nonmajor Governmental Funds					
Acquisition/Stewardship/Development	\$ 88,239	\$ 13,996	\$ -	\$ 1,057	\$ 1,003
Operations Division	5,467,197	5,396,295	6,742,797	5,435,811	5,352,046
All Other Uses	8,819,661	6,792,544	3,832,003	3,417,247	2,946,808
TOTAL NON-MAJOR GOV'T FUNDS	\$ 14,375,097	\$ 12,202,835	\$ 10,574,800	\$ 8,854,115	\$ 8,299,857

Source: Annual Comprehensive Financial Reports, East Bay Regional Parks District

HAYWARD AREA RECREATION AND PARK DISTRICT

General Fund revenue growth outpaced General Fund expenditure growth for the Hayward Area Recreation and Park District between FY 18-19 and FY 22-23. The ACFR for FY 20-21 was not available on the District's website. The largest funding sources for the District are taxes and assessments and rents, concessions, and fees.

Hayward Area Recreation and Park District

Revenues	FY 18-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 22-23
General Fund	\$ 34,241,117	\$ 34,164,351	N/A	\$ 37,527,516	\$ 40,865,436
Capital Projects Fund	\$ 4,613,009	\$ 1,654,661	N/A	\$ 860,315	\$ 3,416,313
Expenditures	FY 18-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 22-23
General Fund					
District Management	\$ 3,057,372	\$ 4,254,808		\$ 5,324,842	\$ 6,713,520
Recreation Programs	12,034,819	9,096,272		7,558,273	9,106,932
Capital Planning and Development	-	-		205,553	332,145
Park and Facility Maintenance	13,229,510	13,692,551		15,970,158	17,622,717
Golf Courses	3,860,887	3,005,976		1,883,737	1,917,695
Other Uses	319,384	87,802		41,661	38,349
TOTAL GENERAL FUND	\$ 32,501,972	\$ 30,137,409	N/A	\$ 30,984,224	\$ 35,731,358
Capital Project Fund	\$ 15,518,819	\$ 34,421,748	N/A	\$ 30,960,613	\$ 23,042,001

Source: Annual Comprehensive Financial Reports, Hayward Area Recreation and Park District

LIVERMORE AREA RECREATION AND PARK DISTRICT

The Livermore Area Recreation and Park District experienced declining revenues and expenditures between FY 19-20 and FY 21-22. Expenditures for salaries and employee benefits decreased by \$3 million between FY 19-20 and FY 20-21, and stayed stable in FY 21-22.

As noted earlier in this report, staff at LARPD expressed interest in revisiting the Cooperative Agreement and Revenue Sharing Agreements between the District and the East Bay Regional Park District. LARPD takes the position that the share of property tax revenue transferred to EBRPD is not sufficiently reinvested in the Livermore community, and negatively impacts LARPD's ability to provide services to residents.

Livermore Area Recreation and Park District

Revenues	FY 2019-20	FY 2020-21	FY 2021-22
General Fund	\$ 24,160,274	\$ 17,611,442	\$ 23,133,630

Expenditures	FY 2019-20	FY 2020-21	FY 2021-22
General Fund	\$ 25,564,477	\$ 17,263,375	\$ 21,164,051

Source: Annual Comprehensive Financial Report, Livermore Area Recreation and Park District

CASTLEWOOD, CASTLE HOMES, MORVA, AND FIVE CANYONS CSAS

The Castlewood, Castle Homes, Morva, and Five Canyons CSAs are all funded via the Public Ways and Facilities Fund of Alameda County. The four CSAs receive the bulk of their revenues from charges for service, which are discussed in further depth on page 64. In all five years that RSG examined, the expenditures exceeded the revenues of the fund, and expenditures have grown while revenues have remained at the same level.

*Public Ways and Facilities Fund*¹

Revenues ²	FY 18-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 22-23
Taxes	\$ 997	\$ 961	\$ 987	\$ 1,080	\$ 772
Use of Money and Property	206	233	(5)	(86)	46
Other Aid	94	63	125	104	61
Charges for Services	2,197	2,217	2,242	2,300	2,439
Other Revenue	51	-	-	-	191
TOTAL	\$ 3,545	\$ 3,474	\$ 3,349	\$ 3,398	\$ 3,509

Expenditures	FY 18-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 22-23
Public Ways and Facilities	\$ 4,639	\$ 5,693	\$ 5,404	\$ 7,820	\$ 8,842

¹ The Alameda County Public Ways and Facilities Fund provides funds for the Castlewood, Castle Homes, Five Canyons, Morva, and Estuary Bridges CSAs.

² All amounts shown in thousands.

Source: Annual Comprehensive Financial Reports, Alameda County

VECTOR CONTROL AND LEAD ABATEMENT CSAS

The Vector Control and Lead Abatement CSAs are funded via the Health Services Fund of Alameda County. The growth of expenditures has slightly outpaced the growth of revenues, although in most years of RSG's analysis revenues did exceed expenditures. This fund receives most of its revenue from charges for service. RSG requested but did not receive a breakdown of the audited financials between the two CSAs.

Health Services Fund¹

Revenues ²	FY 18-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 22-23
Licenses and permits	\$ 210	\$ -	\$ -	\$ -	\$ -
Fines, forfeitures, and penalties	605	-	-	-	-
Use of Money and Property	409	521	7	(254)	115
State aid	141	-	-	-	-
Charges for services	28,565	30,184	31,420	31,873	34,174
Other revenue	270	7	2	3	2
TOTAL	\$ 30,200	\$ 30,712	\$ 31,429	\$ 31,622	\$ 34,291

Expenditures	FY 18-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 22-23
Health and Sanitation	\$ 28,827	\$ 28,079	\$ 28,607	\$ 32,441	\$ 32,233

¹ The Health Services Fund provides funding for the Lead Abatement and Vector Control CSAs.

² All amounts shown in thousands.

Source: Annual Comprehensive Financial Reports, Alameda County

Vector Control Services CSA

The Vector Control Services CSA is funded through two benefit assessments charged to all parcels within the County. The benefit assessment charged to single-family residences increased from \$11 to \$11.93 in FY 22-23. Residents in the City of Oakland are charged an additional \$1.28 per unit due to an increased need for services (specifically with regard to rat populations in sanitary sewers). The following table presents information from the County budget book for the individual Vector Control Services CSA.

Vector Control Services CSA - Budget Information

Revenues	FY 2020-21	FY 2021-22	FY 22-23	FY 23-24
Revenues	\$ 5,479,809	\$ 5,489,881	\$ 6,281,110	\$ 6,358,411

Expenditures	FY 2020-21	FY 2021-22	FY 22-23	FY 23-24
Salaries and employee benefits	\$ 3,944,592	\$ 4,153,174	\$ 4,767,767	\$ 4,850,346
Services and supplies	1,522,998	1,917,056	2,945,455	2,939,721
Other charges	106,583	110,979	110,239	110,695
Fixed assets	-	-	-	-
Other Uses	-	-	133,234	133,234
TOTAL	\$ 5,574,173	\$ 6,181,209	\$ 7,956,695	\$ 8,033,996

Source: County of Alameda Final Budget 2023-24

Lead Abatement CSA

Staff at the Lead Abatement CSA noted that it has seen a decrease in fee revenue, a trend that it anticipates will continue in the future, as structures that may contain lead-based paint are redeveloped. The CSA is working to fill funding gaps created by this change by pursuing grants and other outside funding sources. The following table presents information from the County budget book for the individual Lead Abatement CSA.

Vector Control Services CSA - Budget Information

Revenues	FY 2020-21	FY 2021-22	FY 22-23	FY 23-24
Revenues	\$ 5,479,809	\$ 5,489,881	\$ 6,281,110	\$ 6,358,411

Expenditures	FY 2020-21	FY 2021-22	FY 22-23	FY 23-24
Salaries and employee benefits	\$ 3,944,592	\$ 4,153,174	\$ 4,767,767	\$ 4,850,346
Services and supplies	1,522,998	1,917,056	2,945,455	2,939,721
Other charges	106,583	110,979	110,239	110,695
Fixed assets	-	-	-	-
Other Uses	-	-	133,234	133,234
TOTAL	\$ 5,574,173	\$ 6,181,209	\$ 7,956,695	\$ 8,033,996

Source: County of Alameda Final Budget 2023-24

STREET LIGHTING CSA

The Street Lighting CSA is funded via the Lighting Fund of Alameda County. Revenues have slightly decreased over the past five years, while expenditures have grown. In all five years, revenues have exceeded expenditures, although by a shrinking margin.

*Lighting Fund*¹

Revenues ²	FY 18-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 22-23
Taxes	\$ 9	\$ 9	\$ 10	\$ 11	\$ 12
Use of Money and Property	119	142	10	(21)	41
Other Aid	2	2	2	2	3
Charges for Services	869	872	913	915	904
Other Revenue	-	-	-	2	2
TOTAL	\$ 999	\$ 1,025	\$ 935	\$ 909	\$ 962

Expenditures	FY 18-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 22-23
Public Ways and Facilities	\$ 619	\$ 750	\$ 789	\$ 826	\$ 959

¹ Provides funding for the Street Lighting County Service Area

² All amounts shown in thousands.

Source: Annual Comprehensive Financial Report, Alameda County

OPPORTUNITIES FOR SHARED FACILITIES

Pursuant to Government Code Section 56430, MSRs make determinations on seven (7) required topics, including:

5. Status of, and opportunities for, shared facilities;

The 2006 MSR recommended that the Vector Control Services District CSA and the Alameda County Mosquito Abatement District work toward consolidation, given the interconnected nature of both agencies' services. Staff at both districts expressed that services provided by the two agencies are in fact distinct and that consolidation would not lead to improved efficiency or service outcomes.

The Livermore Area Recreation and Park District and the East Bay Regional Park District cooperate on the operation of the Brushy Peak Preserve. LARPD also operates and maintains Camp Shelly, near Lake Tahoe. It leases the property from the US Forest Service. LARPD did not express any challenges with these shared facilities.

The Hayward Area Recreation and Park District operates parks and facilities owned by other entities, including but not limited to the City of Hayward, the Hayward Unified School District, San Lorenzo Unified School District, Castro Valley Unified School District, and Alameda County. While HARD is open to collaborating with other agencies on shared facilities, it did not indicate that it is seeking additional shared facilities at this time. HARD did not express challenges with these shared facilities.

None of the agencies identified any opportunities for further shared facilities in the MSR survey or interviews.

ACCOUNTABILITY, GOVERNMENT STRUCTURE AND OPERATIONAL EFFICIENCIES

Pursuant to Government Code Section 56430, MSRs make determinations on seven (7) required topics, including:

- 6. Accountability for community service needs, including government structure and operational efficiencies.*
- 7. Any other matter related to effective or efficient service delivery, as required by Commission Policy.*

Alameda community service agencies have established a robust framework of policies and procedures aimed at fostering transparency and accountability to the local community. This framework encompasses a range of practices, including the organization of elections and the dissemination of public notices regarding agency meetings and actions. To enhance accessibility, many agencies utilize technology, such as Zoom, to broadcast public hearings and meetings. This approach accommodates a wider audience and overcomes potential barriers to in-person attendance.

Additionally, all Alameda County agencies maintain user-friendly websites that contain information about City and District departments, their activities, and upcoming events. These websites are valuable resources for residents seeking information about local government services. Collectively, these agencies prioritize operational efficiency and structural strength, demonstrating their commitment to accessible, accountable, and responsive local governance.

The Alameda County Mosquito Abatement District is governed by a fifteen-member Board of Trustees, with one trustee appointed for each of the fourteen cities within the District and one appointed by the County Board of Supervisors. Each trustee serves either a two- or four-year term.

The Vector Control Services District County Service Area is a division of the Alameda County Environmental Health Department, which is a part of the Alameda County Health Care Services Agency. The CSA practices extensive public outreach and participates in various County fairs including the Alameda County Fair, the Fremont Festival of the Arts, and the Oakland Chinatown Lunar New Year. Its programming includes presentations at

community group meetings (such as homeowners' association meetings) throughout the County.

The five public works CSAs (Castle Homes, Castlewood, Five Canyons, Morva, and Street Lighting) are all administered by the Alameda County Public Works Agency.

The Livermore Area Recreation and Park District and Hayward Area Recreation and Park District are both independent special districts. Both districts are governed by an independently elected five-member Board of Directors. These boards are elected at-large, ensuring that they represent a broad cross-section of the community they serve.

The East Bay Regional Park District operates with a seven-member Board of Directors. Each member is elected to represent a specific "ward" of the county, with these seven wards covering the entire service area of the District. The Board also appoints a General Manager responsible for overseeing the day-to-day operations of the District.

The Livermore Area Recreation and Park District has expressed concerns that the overlapping boundaries between LARPD and EBRPD negatively impact accountability for community service needs, and decrease efficiency. RSG recommends that the Commission further explore the overlapping boundaries between the two districts in order to evaluate whether the services provided by each agency are redundant.

The Lead Abatement County Service Area is part of the Alameda County Healthy Homes Department and is governed by a Joint Powers Authority ("JPA"). The JPA is composed of one representative from each of the participating cities and one community representative, ensuring that various stakeholders are involved in decision-making regarding lead abatement services.

Some of the agencies have taken steps to engage their communities beyond what is required by law. The East Bay Regional Park District surveys residents regularly to understand the community support for parks and the public's priorities for parks programming. The Hayward Area Recreation and Park District has a Public Information Office, which oversees the District's development, maintenance, and communication of

public information. HARD is currently completing a community survey and needs assessment in order to better understand the needs of its residents.

No additional matters related to effective and efficient service delivery have been identified for review in this MSR by Alameda LAFCO.