

ALAMEDA LOCAL AGENCY FORMATION COMMISSION

RESOLUTION NO. 2018-01

Adopting Determinations of the Cities Municipal Services Review

WHEREAS, Government Code §56430 requires LAFCo to conduct municipal service reviews in order to prepare and update spheres of influence pursuant Government Code §56425;

WHEREAS, the Commission previously authorized the Cities Municipal Services Review report to be prepared;

WHEREAS, the Commission set January 11, 2018 as a public hearing date to consider the Cities Municipal Services Review report and determinations and related SOI updates;

WHEREAS, the Commission considered the comments received in writing and presented at the January 11, 2018 public hearing; and

WHEREAS, the Cities Municipal Services Review report is Categorical Exempt from the California Environmental Quality Act (CEQA) pursuant to Section 15306 Class 6 of the CEQA Guidelines which exempts projects consisting of basic data collection, research, experimental management, and resource evaluation activities that do not result in a serious or major disturbance to an environmental resource studies, and that are completed strictly for information gathering purposes, or as part of a study leading to an action that a public agency has not yet approved, adopted, or funded. Furthermore, CEQA exemption Section 15061(b)(3) also applies because it can be seen with certainty that there is no possibility that the activity in question may have a significant effect on the environment;

NOW, THEREFORE, BE IT RESOLVED that the Alameda Local Agency Formation Commission does hereby determine and order that:

1. The Commission finds the Cities Municipal Services Review report and service review determinations are exempt from further CEQA review pursuant §15306 Class 6 and §15061(b)(3) of the CEQA Guidelines.
2. The service review determinations for each city attached hereto as Exhibit A and incorporated herein by reference are hereby adopted.

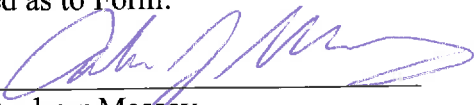
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This Resolution was approved and adopted by the Alameda Local Agency Formation Commission at a regular meeting held on January 11, 2018 at the Dublin San Ramon Services District, 7051 Dublin Boulevard in Dublin, California on the motion made by Commissioner Sblendorio, seconded by Commissioner Miley, and duly carried.

Ayes: 7 (Haggerty, Johnson, Marchand, Miley, Sblendorio, Thorne, Wieskamp)
Noes: 0
Abstain: 0
Absent: 0


Ayn Wieskamp, Chair
Alameda Local Agency Formation Commission

Approved as to Form:

By: 
Andrew Massey
LAFCo Legal Counsel

CERTIFICATION: I hereby certify that the foregoing is a correct copy of a resolution adopted by the Alameda Local Agency Formation Commission, Alameda County, Oakland, California.

Attest: 
Mona Palacios, LAFCo Executive Officer

Date: 1/12/2018

MSR Determinations for Each City

The City of Alameda

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency's service areas based on ABAG population projections	ABAG projects that the City of Alameda will grow at an annual rate of 0.9% to a population of 87,500 in 2030. The City is also projected to experience a 1.2% annual growth rate in jobs between 2010 and 2030. Overall, the City's planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Alameda does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI within the next five years. The City consults with outside municipal service providers to ensure that the Priority Development Areas (PDAs) as identified in Plan Bay Area will receive adequate services at buildout.
<i>Location and characteristics of Disadvantaged Unincorporated Communities within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	There are no DUCs within or contiguous to the SOI for the City of Alameda.
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	<p>The City of Alameda reports that it adequately serves all areas within its municipal boundary and SOI and anticipates it will continue to do so in the foreseeable future.</p> <p>As an island city, transportation ingress and egress as well as internal traffic circulation present continued challenges for Alameda's future growth and emergency disaster preparedness. AC Transit, ferry service, and transit improvement projects are important tools for addressing these challenges. Additionally, the pavement condition index for City streets is 69, which is below the target of 75 MTC has established.</p> <p>When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.</p>
Consistency with capital improvement plans	The Capital Improvement Program (CIP) sets priorities for building the City's infrastructure such as parks, sewer/storm drain improvements, pedestrian/bicycle network, traffic/street improvements, affordable housing, and community facilities. The City of Alameda has identified transportation, facilities, and sidewalks as its top three capital priorities. Their two-year Capital Improvement Budget process and Capital Improvement Program includes facility and infrastructure assessment and replacement programs.

Exhibit A

Determination Area and Criteria	Determination
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015–2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Alameda reports moving from a deficit to a surplus in their annual operating general fund between FY 2008 and FY 2015. Despite improving fiscal health, the City of Alameda continues to expect General Fund deficits in the foreseeable future, which may affect its ability to provide services.
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, there were \$1.9 million in transfers from the General Fund reserves to fund capital projects.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	At 45% of operating expenditures, the City's fund balance as percent of expenditures exceeds the City's 20% reserve goal for unassigned fund balances, as well as the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The City reported a liquidity ratio of 6.02, which indicates the City has the means available to cover its existing obligations in the short run.
Timeliness and accuracy of financial reporting by ensuring that the State Controller's Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City issued its CAFR approximately 9 months after fiscal year end, which is not considered timely by the GASB. The CAFR was audited by an independent CPA and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of solid waste, utilities, vector control, and wastewater services. These services are provided via contract with Alameda County or private vendors. The City does not share facilities or services. No areas of overlapping responsibilities or opportunities to share services or facilities were identified as a part of this review.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency's website	The City of Alameda website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City's biennial budget; and the City's annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.

Exhibit A

Determination Area and Criteria	Determination
Availability of the general plan and various elements on the agency's website	The City of Alameda website provides public access to the City's general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The City of Alameda website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Albany

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency's service areas based on ABAG population projections	ABAG projects that the City of Albany will grow at an annual rate of 0.6% to a population of 21,000 in 2030. The City is also projected to experience a 1% annual growth rate in jobs between 2010 and 2030. Overall, the City's planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Albany does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI within the next five years. The City did not indicate whether it consults with outside municipal service providers to ensure that the PDAs as identified in Plan Bay Area will receive adequate services at buildout.
<i>Location and characteristics of DUCs within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	There are no disadvantaged unincorporated communities within or contiguous to the SOI for the City of Albany.
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	<p>The City of Albany reports that it adequately serves all areas within its municipal boundary and SOI and anticipates it will continue to do so in the foreseeable future.</p> <p>As an indication of the need for infrastructure investment, the PCI for streets in the City of Albany was 57 (at risk) for 2015, which is well below above the target of 75 MTC has established.</p> <p>When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.</p>
Consistency with capital improvement plans	<p>The City of Albany does not have a facility and infrastructure assessment and replacement program. However, the City's identified the following top three infrastructure improvement priorities: sewers, streets, and storm drainage.</p> <p>Many of the planned capital projects reflect major rehabilitation to aging infrastructure including area streets and sanitary sewers. The City has also purchased a site to serve as a City Maintenance Center. This will improve the long-term general upkeep and performance of preventative maintenance, which is a cost effective means to protect the City assets.</p>
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015-2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by

Exhibit A

Determination Area and Criteria	Determination
	adequately planning to meet the existing and projected housing needs of all economic segments of the community.
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Albany reports a five-year trend of surpluses in their annual operating general fund.
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, there were no transfers from the General Fund reserves to fund capital projects.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	At approximately 38% of operating expenditures, the City’s fund balance as percent of expenditures exceeds the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The City reported a liquidity ratio of 6.3, which indicates the City has the means available to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller’s Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City published its CAFR approximately 9 months after fiscal year end, which is not considered timely by the GASB. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of animal control, library, lighting, solid waste, utilities, vector control, and water. These services are provided via contract with Alameda County or private vendors. The City does not share facilities or services. No areas of overlapping responsibilities or opportunities to share services or facilities were identified as a part of this review.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency’s website	The City of Albany website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City’s biennial budget; and the City’s annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency’s website	The City of Albany website provides public access to the City’s general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The City of Albany website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Berkeley

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency’s service areas based on ABAG population projections	ABAG projects that the City’s population will grow at an annual rate of 0.7% to a population of 129,200 in 2030. The City is also projected to experience a 0.9% annual growth rate in jobs between 2010 and 2030. Overall, the City’s planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Berkeley does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI. The City did not indicate whether it consults with outside municipal service providers to ensure that the PDAs identified in Plan Bay Area will receive adequate services at buildout.
<i>Location and characteristics of DUCs within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	There are no identified DUCs within or contiguous to the SOI for the City of Berkeley.
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	<p>The City of Berkeley reports that it adequately serves all areas within its municipal boundary and SOI and anticipates it will continue to do so in the foreseeable future.</p> <p>The City has acknowledged the deferred maintenance of infrastructure as one of its top challenges for the provision of services.</p> <p>As an indication of a need for infrastructure investment, the PCI for streets in the City of Berkeley was 58 (at risk) for 2015, which is well below the target of 75 MTC has established.</p> <p>When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.</p>
Consistency with capital improvement plans	The City develops a Capital Improvement Program and Budget on a biennial basis to address long-term needs of capital assets and infrastructure.
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City’s General Plan. The City’s 2015–2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.

Exhibit A

Determination Area and Criteria	Determination
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Berkeley reports a five-year trend of surpluses in their annual operating general fund.
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, \$7,731,607 was transferred from the General Fund reserves to fund capital projects.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	At approximately 39.5% of operating expenditures, the City's fund balance as percent of expenditures exceeds the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The City reported a liquidity ratio of 6.2, which indicates the City has the means to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller's Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City published its CAFR approximately 6 months after fiscal year end, which is considered timely by the GASB. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of solid waste, utilities, vector control, water, and wastewater services. These services are provided via contract with Alameda County or private vendors. The City of Berkeley provides services outside its municipal boundary and SOI via automatic aid and mutual aid agreements with the City of Albany, Town of Kensington, and Tilden Park (Moraga-Orinda Fire Protection District for Fire Response). The City does not share other facilities or services. No areas of overlapping responsibilities or opportunities to share services or facilities were identified as a part of this review.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency's website	The City of Berkeley website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City's biennial budget; and the City's annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency's website	The City of Berkeley website provides public access to the City's general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.

Exhibit A

Determination Area and Criteria	Determination
Time and place for public to provide input prior to decision being made	The City of Berkeley website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Dublin

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency's service areas based on ABAG population projections	ABAG projects that the City's population will grow at an annual rate of 1.6% to a population of 63,500 in 2030. The City of Dublin is also projected to experience a 2.4% annual growth rate in jobs between 2010 and 2030. Overall, the City's planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Dublin does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI in the next five years. The City consults with outside municipal service providers to ensure that the PDAs will receive adequate services at buildout.
<i>Location and characteristics of DUCs within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	No unincorporated islands have been identified in the City of Dublin. There are no identified DUCs within or contiguous to the SOI for the City of Dublin.
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	The City of Dublin reports that it adequately serves all areas within its municipal boundary and SOI and anticipates it will continue to do so in the foreseeable future. When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.
Consistency with capital improvement plans	The City is currently undertaking a Total Cost of Ownership study which includes a facility and infrastructure assessment.
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015–2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Dublin reports a five-year trend of surpluses in their annual operating general fund.
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, the City transferred \$1.4 million from the General Fund reserves to fund capital projects.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	At approximately 36% of operating expenditures, the City's fund balance as percent of expenditures meets the City's maximum four-month reserve goal for unassigned fund balances and exceeds the 17% minimum general

Exhibit A

Determination Area and Criteria	Determination
	fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The City reported a liquidity ratio of 6.36, which indicates the City has the means available to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller’s Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City published its CAFR approximately 6 months after fiscal year end, which is considered timely by the GASB. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, many of which are provided via contract with Alameda County or private vendors. The City does not share facilities or services. No areas of overlapping responsibilities or opportunities to share services or facilities were identified as a part of this review.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency’s website	The City of Dublin website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City’s biennial budget; and the City’s annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency’s website	The City of Dublin website provides public access to the City’s general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The City of Dublin website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Emeryville

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency's service areas based on ABAG population projections	ABAG projects that the City's population will grow at an annual rate of 2.6% to a population of 17,100 in 2030. The City of Emeryville is also projected to experience a 1.5% annual growth rate in jobs between 2010 and 2030. Overall, the City's planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Emeryville does not anticipate that current or projected growth patterns will expand beyond its existing municipal and SOI boundaries in the next five years, although the City is likely to face increasing development pressures.
<i>Location and characteristics of Disadvantaged Unincorporated Communities within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	There are no identified DUCs within or contiguous to the SOI for the City of Emeryville.
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	<p>The City of Emeryville reports that it adequately serves all areas within its municipal and SOI boundaries and anticipates it will continue to do so in the foreseeable future.</p> <p>The City's capital improvement plan does not include a facility and infrastructure assessment. The top three capital projects are pedestrian-bike bridges over the Interstate 80 freeway exchange and nearby railroads, a bus transit center at the Emeryville Amtrak station, and a greenway transit corridor.</p> <p>When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.</p>
Consistency with capital improvement plans	The Capital Improvement Program (CIP) sets priorities for building the City's infrastructure such as parks, sewer/storm drain improvements, pedestrian/bicycle network, traffic/street improvements, affordable housing, and community facilities. Historically, most CIP projects have been funded through redevelopment revenue and bond financing with some funds also coming from the City's General Fund or state/regional/federal grants. However, due to the dissolution of redevelopment effective February 1, 2012, the City has been identifying other funding sources for capital improvements.
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015-2023 Housing

Exhibit A

Determination Area and Criteria	Determination
	Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Emeryville reports a five-year trend of surpluses in their annual operating general fund.
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, there were no transfers from the General Fund reserves to fund capital projects.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	As of June 30, 2015 the unassigned general fund balance represented approximately 113% of operating expenditures. The City's fund balance as percent of expenditures exceeds the City's 25% reserve goal for unassigned fund balances and exceeds the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The liquidity ratio indicates whether a city has the means available to cover its existing obligations in the short run. The City reported a liquidity ratio of 7, which indicates the City has the means available to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller's Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City issued its CAFR approximately 6 months after fiscal year end, which is considered timely. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of solid waste, utilities, vector control, wastewater, and water services. These services are provided via contract with Alameda County or private vendors. The City contracts with Alameda County Fire Department for fire services. The City shares library facilities with the City of Oakland, which provides library services for Emeryville residents. The City does not share other facilities or services. No areas of overlapping responsibilities or opportunities to share services or facilities were identified as a part of this review.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency's website	The City of Emeryville website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City's biennial budget; and the City's annual CAFR. The City therefore

Exhibit A

Determination Area and Criteria	Determination
	adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency's website	The City of Emeryville website provides public access to the City's general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The City of Emeryville website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Fremont

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency's service areas based on ABAG population projections	ABAG projects that the City's population will grow at an annual rate of 0.8% to a population of 252,800 in 2030. The City of Fremont is also projected to experience a 1.1% annual growth rate in jobs between 2010 and 2030. Overall, the City's planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Fremont does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI. The City has not indicated whether it consults with outside municipal service providers to ensure that PDAs as identified in Plan bay Area will receive adequate services at buildout.
<i>Location and characteristics of Disadvantaged Unincorporated Communities within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	No unincorporated islands have been identified in the City of Fremont. There are no identified DUCs within or contiguous to the SOI for the City of Fremont
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	<p>The City of Fremont reports that it adequately serves all areas within its municipal boundary and SOI and anticipates it will continue to do so in the foreseeable future.</p> <p>As an indication of a need for infrastructure investment, the pavement condition index (PCI) for streets in the City of Fremont was 69 (fair) for 2015, which is below the target of 75 MTC has established.</p> <p>When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.</p>
Consistency with capital improvement plans	The City of Fremont has identified capital maintenance, transportation improvements, and general government as its top three capital priorities. The City's capital plan does not include a facility or infrastructure assessment, and does not have information on a replacement program.
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015–2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.

Exhibit A

Determination Area and Criteria	Determination
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Fremont reports a five-year trend of surpluses in their annual operating general fund. The five-year average increased from \$1,667,975 in FY 2008 to \$12,347,033 in FY 2015.
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, the City transferred \$5,150,000 from the General Fund reserves to fund capital projects.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	At 28% of operating expenditures, the City’s fund balance as percent of expenditures exceeds the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The City reported a liquidity ratio of 3.4, which indicates the City has the means available to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller’s Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City issued its CAFR approximately 6 months after fiscal year end, which is considered timely. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of solid waste, utilities, vector control, wastewater, and water services. These services are provided via contract with Alameda County or private vendors. The City of Fremont shares dispatch services with the City of Union City. The City does not share other facilities or services. No areas of overlapping responsibilities or opportunities to share services or facilities were identified as a part of this review.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency’s website	The City of Fremont website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City’s biennial budget; and the City’s annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency’s website	The City of Fremont website provides public access to the City’s general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.

Exhibit A

Determination Area and Criteria	Determination
Time and place for public to provide input prior to decision being made	The City of Fremont website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Hayward

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency’s service areas based on ABAG population projections	ABAG projects that the City’s population will grow at an annual rate of 0.9% to a population of 171,800 in 2030. The City of Hayward is also projected to experience a 0.9% annual growth rate in jobs between 2010 and 2030. Overall, the City’s planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Hayward does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI. The City does not consult with outside municipal service providers to ensure that the PDAs will receive adequate services at buildout as the City provides these services. The City does consult internally with its service departments and divisions to ensure the City has adequate capacity to provide municipal services to new developments.
<i>Location and characteristics of Disadvantaged Unincorporated Communities within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	There are no identified DUCs within or contiguous to the SOI for the City of Hayward.
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	<p>The City of Hayward reports that it adequately serves all areas within its municipal and SOI boundaries and anticipates it will continue to do so in the foreseeable future.</p> <p>As an indication of a need for infrastructure investment, the pavement condition index (PCI) for streets in the City of Hayward was 67 (fair) for 2015, which is well below the target of 75 MTC has established. To help address this infrastructure investment need, the City Council approved the Community Development Block Grant for Promise Neighborhood Street Improvement project in FY 2015, which involves street pavement improvements for various street sections in the Jackson Triangle Area.</p> <p>When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.</p>
Consistency with capital improvement plans	The City’s facilities replacement plan is managed by the Maintenance Services Division, while Public Works oversees the infrastructure improvements plan. The top three critical projects are Replacement of Police Station, Replacement of Fire Training Center, and Pavement Rehabilitation of the City's Roadway Network.

Exhibit A

Determination Area and Criteria	Determination
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015–2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Hayward reports a five-year trend of deficits in their annual operating general fund.
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, the City transferred \$1,925,000 from the General Fund reserves to fund capital projects.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	The unassigned general fund balance represented approximately 17% of operating expenditures. The City's fund balance as percent of expenditures meets the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	Although the City reported a low liquidity ratio of 1.9, the City has the means to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller's Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City issued its CAFR approximately 6 months after fiscal year end, which is considered timely. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	<p>The City provides an array of municipal services, with the exception of solid waste, utilities, vector control, and some recreation and stormwater services. These services are provided via contract with Alameda County or private vendors. The City provides fire services to Fairview Fire District. There are no recommended improvements in this arrangement. The City does not share facilities or services with other municipalities. No opportunities to share services or facilities were identified as a part of this review.</p> <p>An area of overlapping responsibilities has been identified between the City of Hayward and East Bay Municipal Utility District for water services along Hayward's northern border. These jurisdictions have adopted an agreement specifying which agency will provide services, and LAFCo received a reorganization application from East Bay Municipal Utility District on August 23, 2017, to reflect that agreement. Hayward has also identified an area of overlapping responsibilities with Alameda County Water District along the City's southern boundary. The jurisdictions have not adopted a formal agreement to clarify service provision in the overlap area.</p>

Exhibit A

Determination Area and Criteria	Determination
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency's website	The City of Hayward website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City's biennial budget; and the City's annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency's website	The City of Hayward website provides public access to the City's general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The City of Hayward website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Livermore

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency's service areas based on ABAG population projections	ABAG projects that the City's population will grow at an annual rate of 0.8% to a population of 95,600 in 2030. The City of Livermore is also projected to experience a 1.2% annual growth rate in jobs between 2010 and 2030. Overall, the City's planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Livermore does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI in the next five years.
<i>Location and characteristics of Disadvantaged Unincorporated Communities within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	There are no identified DUCs within or contiguous to the SOI for the City of Livermore.
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	<p>The City of Livermore reports that it adequately serves all areas within its municipal boundary and SOI and anticipates it will continue to do so in the foreseeable future.</p> <p>When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.</p> <p>Meeting infrastructure maintenance needs, however, presents a challenge for the City. The City of Livermore is developing a comprehensive infrastructure repair and maintenance plan so that adequate resources are available when needed.</p>
Consistency with capital improvement plans	The City has completed asset management programs for wastewater and sewer enterprise programs and is currently working on asset management for all general fund infrastructure. The two-year capital improvement plan includes the following highest priority projects from the various asset management programs: wastewater treatment rehabilitation and process improvements, wastewater treatment plant electrical distribution system, recoating of building exteriors at civic center.
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015–2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.

Exhibit A

Determination Area and Criteria	Determination
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Livermore reports a five-year trend of surplus in their annual operating general fund. The five-year average surplus increased from \$746,474 in FY 2008 to \$1,966,187 in FY 2015.
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, there were transfers of \$280,000 from the General Fund to fund capital projects.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	As of June 30, 2015 the unassigned general fund balance represented approximately 42% of operating expenditures. The City's fund balance as percent of expenditures exceeds the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The liquidity ratio indicates whether a city has the means available to cover its existing obligations in the short run. The City reported a liquidity ratio of 7.2, which indicates the City has the means available to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller's Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City issued its CAFR approximately 6 months after fiscal year end, which is considered timely. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of recreation, solid waste, utilities, and vector control services. These services are provided via contract with Alameda County or private vendors. The City shares fire services and special weapons and tactics services with the City of Pleasanton. The City does not share other facilities or services. No areas of overlapping responsibilities or opportunities to share services or facilities were identified as a part of this review.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency's website	The City of Livermore website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City's biennial budget; and the City's annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency's website	The City of Livermore website provides public access to the City's general plan as well as various development plans and projects. The City therefore

Exhibit A

Determination Area and Criteria	Determination
	adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The City of Livermore website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Newark

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency's service areas based on ABAG population projections	ABAG projects that the City's population will grow at an annual rate of 1% to a population of 52,100 in 2030. The City of Newark is also projected to experience a 1% annual growth rate in jobs between 2010 and 2030. Overall, the City's planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Newark does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI in the next five years.
<i>Location and characteristics of Disadvantaged Unincorporated Communities within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	There are no identified DUCs within or contiguous to the SOI for the City of Newark
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.
Consistency with capital improvement plans	The City conducts facility and infrastructure assessments as part of each Biennial Budget and Capital Improvement Plan cycle. The top three capital priorities are the Civic Center Replacement Project, which includes a new City Administration building, new Police Department building, and a new library; completion of the first phase of projects in the Citywide Parks Master Plan; completion of critical maintenance projects at the George M. Silliman Activity and Aquatic Center.
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015–2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Newark reports a five-year trend of surpluses in their annual operating general fund. The five-year average increased from a deficit of -\$1,204,382 in FY 2008 to a surplus of \$2,741,422 in FY 2015.

Exhibit A

Determination Area and Criteria	Determination
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, the City transferred \$2.2 million from the General Fund reserves to fund capital projects, internal services, and debt service.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	As of June 30, 2015 the unassigned general fund balance represented approximately 52% of operating expenditures. The City's fund balance as percent of expenditures exceeds the City's 25% reserve goal for unassigned fund balances and exceeds the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The liquidity ratio indicates whether a city has the means available to cover its existing obligations in the short run. The City reported a liquidity ratio of 10.94, which indicates the City has the means available to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller's Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City issued its CAFR approximately 6 months after fiscal year end, which is considered timely. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of fire and emergency response, library, solid waste, stormwater, utilities, vector control, water, and wastewater services. These services are provided via contract with Alameda County or private vendors. The City shares animal control services and facilities with the cities of Fremont and Union City, via the Tri-City Animal Shelter. The City does not share other facilities or services. No areas of overlapping responsibilities or opportunities to share services or facilities were identified as a part of this review.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency's website	The City of Newark website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City's biennial budget; and the City's annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency's website	The City of Newark website provides public access to the City's general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The City of Newark website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Oakland

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency’s service areas based on ABAG population projections	ABAG projects that the City’s population will grow at an annual rate of 1.2% to a population of 492,100 in 2030. The City of Oakland is also projected to experience a 1.4% annual growth rate in jobs between 2010 and 2030. Overall, the City’s planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Oakland does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI within the next five years.
<i>Location and characteristics of Disadvantaged Unincorporated Communities within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	There are no identified DUCs within or contiguous to the SOI for the City of Oakland.
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	As an indication of the need for infrastructure investment, the PCI for streets in the City of Oakland was 57 (at risk) for 2015. This is well below the target of 75 MTC has established. Oakland is one of four cities in Alameda County which have “at risk” PCIs between 50 and 59. When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.
Consistency with capital improvement plans	The City’s Capital Improvement Plan (CIP) is based on the individual department’s program needs and assessments. The project assessments from individual departments are subjectively based on the City Council’s 2004 adopted evaluation criteria. The City’s top three capital priorities are technology enhancements, museum buildings and facilities, and public works buildings and facilities.
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City’s General Plan. The City’s 2015–2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.

Exhibit A

Determination Area and Criteria	Determination
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Oakland reports a five-year trend of surpluses in their annual operating general fund.
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, there were no transfers from the General Fund reserves to fund capital projects.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	As of June 30, 2015 the unassigned general fund balance represented approximately 52% of operating expenditures. The City's fund balance as percent of expenditures exceeds the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The liquidity ratio indicates whether a city has the means available to cover its existing obligations in the short run. The City reported a liquidity ratio of 3.2, which indicates the City has the means available to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller's Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City issued its CAFR approximately 6 months after fiscal year end, which is considered timely. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of solid waste, stormwater, utilities and broadband, vector control, and water services. These services are provided via contract with Alameda County or private vendors. The City provides fire suppression and emergency response services via existing mutual aid agreements with Alameda County, and the cities of Albany, Berkeley, Emeryville (via Alameda County Fire), Piedmont, and the East Bay Regional Park District. The Oakland Public Library provides library services to the cities of Emeryville and Piedmont. Oakland Public Works provides sewer service to properties on the border of Berkeley, Skyline, and Grizzly Peak. The City does not share other facilities or services.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency's website	The City of Oakland website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City's biennial budget; and the City's annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.

Exhibit A

Determination Area and Criteria	Determination
Availability of the general plan and various elements on the agency's website	The City of Oakland website provides public access to the City's general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The City of Oakland website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Piedmont

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency's service areas based on ABAG population projections	ABAG projects that the City's population will grow at an annual rate of 0.2% to a population of 11,000 in 2030. The City of Piedmont is also projected to experience a 0.8% annual growth rate in jobs between 2010 and 2030. Overall, the City's planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Piedmont does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI within the next five years.
<i>Location and characteristics of Disadvantaged Unincorporated Communities within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	There are no identified DUCs within or contiguous to the SOI for the City of Piedmont.
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	As an indication of the need for infrastructure investment, the pavement condition index for streets in the City of Piedmont was 63 (fair) for FY 201, which is well below the target of 75 MTC has established. When accounting for the projected growth and population increases over the next five years, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.
Consistency with capital improvement plans	The City Council examines Capital Improvement Projects over a five-year timeframe and formally adopts a Capital Improvement Plan. The City of Piedmont is developing a plan to address deferred maintenance issues, routine and on-going maintenance and repair, and has identified a need to invest in information technology infrastructure.
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015–2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Piedmont reports a five-year trend of surpluses in their annual operating general fund. The five-year average surplus decreased from \$1,920,140 in FY 2008 to \$365,721 in FY 2015.
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, the City transferred \$2 million from the General Fund reserves to fund capital projects.

Exhibit A

Determination Area and Criteria	Determination
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	As of June 30, 2015 the unassigned general fund balance represented approximately 21% of operating expenditures. The City's fund balance as percent of expenditures exceeds the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The liquidity ratio indicates whether a city has the means available to cover its existing obligations in the short run. The City reported a liquidity ratio of 3.5, which indicates the City has the means available to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller's Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City issued its CAFR approximately 9 months after fiscal year-end, which is not considered timely by the GASB (publishing within 6 months of fiscal year-end). The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of library, solid waste, utilities, vector control, water, and wastewater services. These services are provided via contract with other municipal providers or private vendors. Garbage service is provided to a small number of homes outside the SOI and municipal boundary due to the geographic restrictions of the area and the size of the streets. The City shares library services with the City of Oakland, which provides library services for Piedmont residents. The City does not share other facilities or services.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency's website	The City of Piedmont website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City's annual budget; and the City's annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency's website	The City of Piedmont website provides public access to the City's general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The City of Piedmont website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Pleasanton

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency's service areas based on ABAG population projections	ABAG projects that the City's population will grow at an annual rate of 0.9% to a population of 83,900 in 2030. The City of Pleasanton is projected to experience a 0.9% annual growth rate in jobs between 2010 and 2030. Overall, the City's planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of Pleasanton does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI within the next five years.
<i>Location and characteristics of Disadvantaged Unincorporated Communities within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	There are no identified DUCs within or contiguous to the SOI for the City of Pleasanton.
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.
Consistency with capital improvement plans	<p>The Capital Improvement Program sets priorities for building the City's infrastructure such as parks, sewer/storm drain improvements, pedestrian/bicycle network, traffic/street improvements, affordable housing, and community facilities. During FY 2015, the City Council committed additional fund balance categories for Capital Improvement Projects and Repair and Replacement Reserves. Funds committed under the Capital Improvement Program Reserve will be used for future City projects as identified in the Capital Improvement Program. Funds committed under the Repair & Replacement Reserve will be used to provide ongoing replacement of City equipment, vehicles, traffic signals, streetlights, and to make major repairs/renovations to City facilities, parks, and medians, in order to extend their useful lives.</p> <p>The City indicates its top three capital priorities include implementing the Bike and Pedestrian Master Plan, building Phase II of the Bernal Community Park, and building a second bridge on Bernal Avenue.</p>
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015-2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.

Exhibit A

Determination Area and Criteria	Determination
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of Pleasanton reports a five-year trend of surpluses in their annual operating general fund. The five-year average increased from \$624,284 in FY 2008 to \$5,563,287 in FY 2015.
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, the City transferred \$1.4 million from the General Fund reserves to fund capital projects.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	As of June 30, 2015 the unassigned general fund balance represented approximately 21.7% of operating expenditures. The City's fund balance as percent of expenditures exceeds the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The liquidity ratio indicates whether a city has the means available to cover its existing obligations in the short run. The City reported a liquidity ratio of 13.9, which indicates the City has the means available to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller's Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City issued its CAFR approximately 6 months after fiscal year end, which is considered timely. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of solid waste, utilities, and vector control. These services are provided via contract with Alameda County or private vendors. The City shares fire services with the City of Livermore. The City does not share other facilities or services. No areas of overlapping responsibilities or opportunities to share services or facilities were identified as a part of this review.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency's website	The City of Pleasanton website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City's biennial budget; and the City's annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency's website	The City of Pleasanton website provides public access to the City's general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The City of Pleasanton website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

The City of San Leandro

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency's service areas based on ABAG population projections	ABAG projects that the City's population will grow at an annual rate of 0.8% to a population of 99,200 in 2030. The City of San Leandro is also projected to experience a 1% annual growth rate in jobs between 2010 and 2030. Overall, the City's planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	The City of San Leandro does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI within the next five years.
<i>Location and characteristics of Disadvantaged Unincorporated Communities within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income. (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	<p>The unincorporated community of Ashland, which is within the SOI for the City of San Leandro, meets the criteria to be considered a DUC. Ashland's median household income is 74% of the statewide median income level and DUCs are those where median household income is less than 80% of the statewide median income level. Although Ashland is within the City of San Leandro's SOI, sewer services are provided to properties in Ashland by the Oro Loma Sanitary District, water services are provided by the East Bay Municipal Utility District and fire protection services are provided by the Alameda County Fire Department.</p> <p>There are no other identified DUCs within or contiguous to the SOI for the City of San Leandro.</p>
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	<p>The City of San Leandro reports that it adequately serves all areas within its municipal boundary and SOI and anticipates it will continue to do so in the foreseeable future.</p> <p>As an indication of the need for infrastructure investment, the pavement condition index for streets in the City of San Leandro was 56 (at risk) for 2015.</p> <p>When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.</p>
Consistency with capital improvement plans	The Capital Improvement Program (CIP) includes funding for replacement of roads, sanitary sewers, building components, and park components. The funding level varies from year to year, resulting in occasional shortfalls and a backlog of maintenance needs. The City of San Leandro has identified roads, libraries, and parks as its top three capital priorities.
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015-2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	The City of San Leandro reports a five-year trend of surpluses (\$8.4 million over 5 years) in their annual operating general fund.

Exhibit A

Determination Area and Criteria	Determination
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, approximately \$1.8 million was transferred from the General Fund to fund capital improvement projects.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	As of June 30, 2015 the unassigned general fund balance represented approximately 41.5% of operating expenditures. The City’s fund balance as percent of expenditures exceeds the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The liquidity ratio indicates whether a city has the means available to cover its existing obligations in the short run. The City reported a low liquidity ratio of 1.5, which indicates a lower degree of liquidity to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller’s Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City issued its CAFR approximately 6 months after fiscal year end, which is considered timely. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of fire and emergency response, solid waste, stormwater, utilities and broadband, vector control, wastewater, and water services. These services are provided via contract with Alameda County or private vendors. The City shares animal control services and facilities with Tri-County Shelter. The City does not share other facilities or services. No areas of overlapping responsibilities or opportunities to share services or facilities were identified as a part of this review.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency’s website	The City of San Leandro website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City’s biennial budget; and the City’s annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency’s website	The City of San Leandro website provides public access to the City’s general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The City of San Leandro website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

Exhibit A

The City of Union City

Determination Area and Criteria	Determination
<i>Growth and population projections for the affected area</i>	
Projected growth and demographic changes in and around the agency's service areas based on ABAG population projections	ABAG projects that the City's population will grow at an annual rate of 0.6% to a population of 77,600 in 2030. The City is projected to experience a 0.8% annual growth rate in jobs between 2010 and 2030. Overall, the City's planning is expected to accommodate the growth projected by ABAG.
Anticipated growth patterns based on Plan Bay Area and agency general plans	Union City does not anticipate that current or projected growth patterns will expand beyond its existing municipal boundary and SOI within the next five years.
<i>Location and characteristics of Disadvantaged Unincorporated Communities within or contiguous to the SOI</i>	
Pursuant to GC 56033.5, a disadvantaged unincorporated community (DUC) is a community with an annual median household income that is less than 80% of the statewide annual median household income (i.e., less than \$48,875 per U.S. Census Bureau, 2009-2013 Five-year American Community Survey) and where there reside 12 or more registered voters.	There are no identified DUCs within or contiguous to the SOI for Union City.
<i>Present and planned capacity of public facilities and adequacy of public service, including infrastructure needs and deficiencies</i>	
Capacity and condition of existing infrastructure and its ability to meet service-level needs based on anticipated population growth	<p>Union City reports that it adequately serves all areas within its municipal boundary and SOI and anticipates it will continue to do so in the foreseeable future.</p> <p>When accounting for the projected growth and population increases over the next five years, as well as the identified challenges related to its provision of municipal services, the City does not anticipate obstacles to maintaining existing service levels or meeting infrastructure needs.</p>
Consistency with capital improvement plans	The City's capital improvement plan includes a facility and infrastructure assessment and replacement program. The City reports that its top capital priorities vary from year to year.
Consistency with local and regional land use plans and policies	The City is planning for continued growth, which is expected to be accommodated by way of regional plans such as Plan Bay Area and local plans such as the City's General Plan. The City's 2015–2023 Housing Element has been found by the California Housing and Community Development Department to comply with State housing element law by adequately planning to meet the existing and projected housing needs of all economic segments of the community.
<i>Financial ability of the agency to provide services</i>	
Operating General Fund deficit and surplus trends for the past five years	Union City reports a five-year trend of surpluses in their annual operating general fund. The five-year average increased from \$7,787,879 in FY 2008 to \$11,661,893 in FY 2015. The City Council has adopted a policy that 50% of General Fund operating surplus will be set aside to pay off pension-related unfunded liabilities.

Exhibit A

Determination Area and Criteria	Determination
Balanced General Fund budgets using one-time revenues, deferred expenditures or borrowing	For FY 2015, there were no transfers to other funds from the General Fund reserves.
Unreserved General Fund reserves as a percent of operating expenditures for most recent fiscal year	As of June 30, 2015 the unassigned general fund balance represented approximately 48% of operating expenditures. The City's fund balance as percent of expenditures exceeds the 17% minimum general fund reserve level at which a city would have the ability to maintain an acceptable level of service provision, to enact changes to maintain services, and to avoid bankruptcy potential.
Liquidity as measured when comparing cash and short-term investments over current liabilities for most recent fiscal year	The liquidity ratio indicates whether a city has the means available to cover its existing obligations in the short run. The City reported a liquidity ratio of 11.2, which indicates the City has the means to cover its existing obligations in the short-term.
Timeliness and accuracy of financial reporting by ensuring that the State Controller's Financial Transactions Report was filed on a timely basis and that the Comprehensive Annual Financial Report (CAFR) for most recent fiscal year received a clean opinion and was issued within six months of fiscal year end	The City issued its CAFR approximately 9 months after fiscal year end, which is not considered timely. The CAFR was audited by an independent certified public accountant and received a clean opinion.
<i>Status of and opportunities for shared facilities</i>	
Current shared services and activities with other service providers, including shared facilities and staff, in each of the examined service areas	The City provides an array of municipal services, with the exception of fire, library, solid waste, stormwater, utilities, vector control, wastewater, and water services. These services are provided via contract with Alameda County or private vendors. The City does not share other facilities or services. No areas of overlapping responsibilities or opportunities to share services or facilities were identified as a part of this review.
Duplication of existing or planned facilities of other service providers	This review did not identify any duplication of existing or planned facilities.
Availability of excess capacity to serve customers of other agencies	No excess service or facility capacity was identified as part of this review.
<i>Accountability for community service needs, including governmental structure and operational efficiencies</i>	
Availability of agendas, budget and financial information on the agency's website	The Union City website provides public access to the agendas and minutes for the City Council and its various boards and commissions; the City's biennial budget; and the City's annual CAFR. The City therefore adequately provides accountability with regard to governance and municipal operations.
Availability of the general plan and various elements on the agency's website	The Union City website provides public access to the City's general plan as well as various development plans and projects. The City therefore adequately provides accountability with regard to municipal and land use planning.
Time and place for public to provide input prior to decision being made	The Union City website provides public access to public hearing notices, including the time and place at which City residents may provide input, as well as other opportunities for public involvement in the City decision-making process. The City therefore adequately provides accountability with regard to citizen participation.

